PARSONS

INDUSTRY DAY 2026 – DAY 1

Giant Mine Remediation Project (GMRP)

Parsons' Main Construction Manager (MCM) Team
November 3, 2026

TRADITIONAL TERRITORY ACKNOWLEDGEMENT

Parsons acknowledges that the Giant Mine site is located in Chief Drygeese Territory. From time immemorial, it has been and is the traditional land of the Yellowknives Dene First Nation. The Giant Mine site is also within the Mǫwhì Gogha Dè Nıı̨tłèè boundary as defined in the Tłı̨chǫ Land Claim and Self Government Agreement and on the traditional homelands of the North Slave Métis Alliance. The Giant Mine Remediation Project respects the histories, languages, and cultures of First Nations, Métis, Inuit, and all First Peoples of Canada



AGENDA

Day 1 – November 3, 2026

- Introduction to Parsons
- Procurement Overview
- B1 Pit
- Wildlife Monitoring and Management
- Transportation MSA
- Parsons Health and Safety Program
- Demo and Debris – All Remaining Areas
- Indigenous Opportunities Considerations Program
- Baker Creek Reaches 4,5,6
- Giant Mine Website
- Wrap up and next day preview

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INTRODUCTION TO PARSONS AND GMRP TEAM

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CLIENT TEAM

1. **Crown-Indigenous Relations and Northern Affairs Canada (CIRNAC)**, as the **site owner**, has the mandate to meet the Government of Canada's obligations and commitments to First Nations, Inuit, and Métis and for fulfilling the federal government's constitutional responsibilities in the North.

2. **Public Services and Procurement Canada (PSPC)** serves as the contracting authority for Parsons and other government contracts supporting the Giant Mine Remediation Project (GMRP). PSPC is committed to advancing the Government of Canada's social and economic objectives, including increasing the participation of Indigenous businesses and supporting the growth of their capacity within the industry.

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3 **Parsons** will complete the project in accordance with the approved remediation plan and Water Licence (MV2007L8-0031) and Land Use Permit (MV2019X0007) authorizations and ongoing responsibility for overall site control, including overall health and safety at the site.

4 **Parsons** is the Mine Manager, as defined by the Northwest Territories Mine Health and Safety Act (MHSA). We will protect the health and safety of employees and other persons at the mine and conduct care and maintenance and environmental monitoring activities to ensure the site remains in regulatory compliance during remediation.

5 **Parsons** will be issuing all the solicitation for the completion of the work, following the fair open and transparent process supported by the CIRNAC and PSPC teams.

PARSONS TEAM



Team in Attendance

- Aaron Braumberger – Socioeconomic Development Manager
- Chris Edmonds – Construction Manager
- Lisa Colas – Socioeconomic Analyst
- Garett Cochrane – Community Relations Officer
- Madison Hornbeck – Regulatory Manager
- Matthew Walker – Socioeconomic Development Officer
- Michael Bernardin – Construction Manager
- Michelle Anderson, Procurement Manager
- Trever Amendt – Health and Safety Manager
- Troy Nissen – Construction Work Package Manager
- Wanda Sakura – Senior Project Manager

GIANT MINE APP

Take a tour around the GMRP.

Giant Mine Remediation Viewer
4+

Clirio Inc.

iPhone Users

GIANT MINE APP

Take a tour around the GMRP.

Giant Mine Remediation Viewer
4+

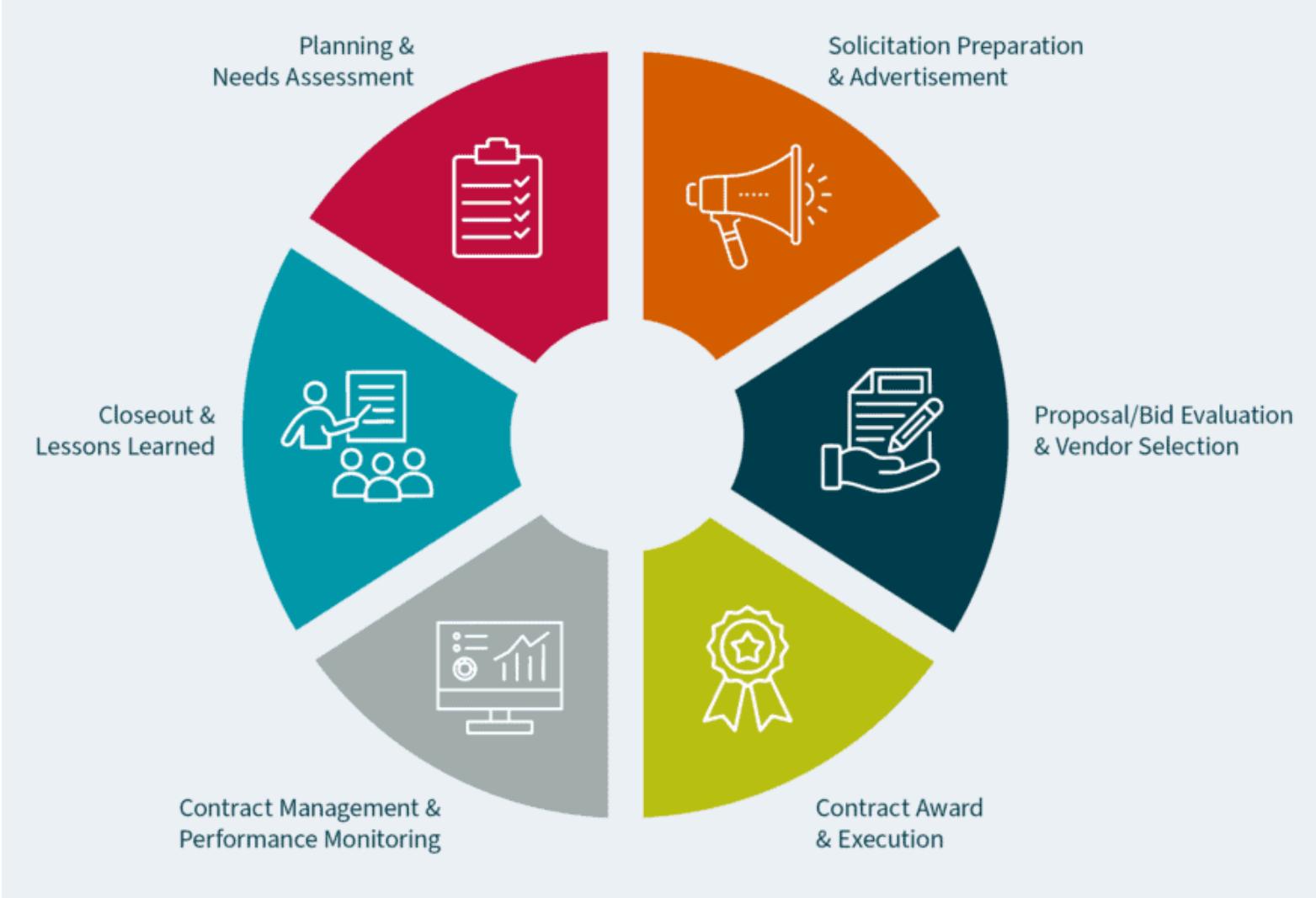
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PROCUREMENT OVERVIEW

Procurement cycle



PROCUREMENT

Basic requirements of a **bidder** to participate in any type of solicitation

- Consideration of the use of PSIB, Conditional PSIB, Regional PSIB and determining IOC thresholds form part of every solicitation.
- Personnel must have the qualifications (certification, education, expertise, and related experience) relative to the work performance expected
- A valid business license for the jurisdiction in which the work is located
- A valid GST registration number where the company is required by law to maintain a GST registration number
- A safety track record that is equal to or better than the evaluation metrics shown in the solicitation
- A valid Northwest Territories WSCC registration number where the company is required to be registered with AHJ

PROCUREMENT

Basic components of a work package solicitation

Components of a solicitation:

- Specifications
- Basis of Payment (BOP)
- Bid Submission Form (BSF)
  The bid submission form is a checklist to ensure you are providing all the components needed to have your bid evaluated. If you are missing an item on the checklist there is a strong possibility that you will not move forward in the process as your bid will be deemed “non-compliant”.
- Contractor Safety Evaluation (CSE)
- Indigenous Opportunities Commitment (IOC)
- Terms and Conditions
- Procurement Strategy for Indigenous Business (PSIB) form

PROCUREMENT

Basic components of a work package

Components of a solicitation:

- **Advanced Notification** of each package is via Socio-Economic Development Manager and the GMRP website, 30 days or more ahead of Merx release
- Registration is necessary for all pre-bid conferences
- **Question Period:** The allocated question period is the time to clarify how terms and conditions might affect your costing– always read carefully prior to submitting a bid.
- **Insurance and Bonding:** Every solicitation will require insurance and all construction work over $150,000 requires bonding
- **Bid Evaluation** is based on safety statistics response, technical requirements response, IOC response, and financial response.

PROCUREMENT

Components of a bid:

Several submittals are required, plan ahead if you can

- Insurance
- Safety plans, COR, statistics
- Resumes
- References

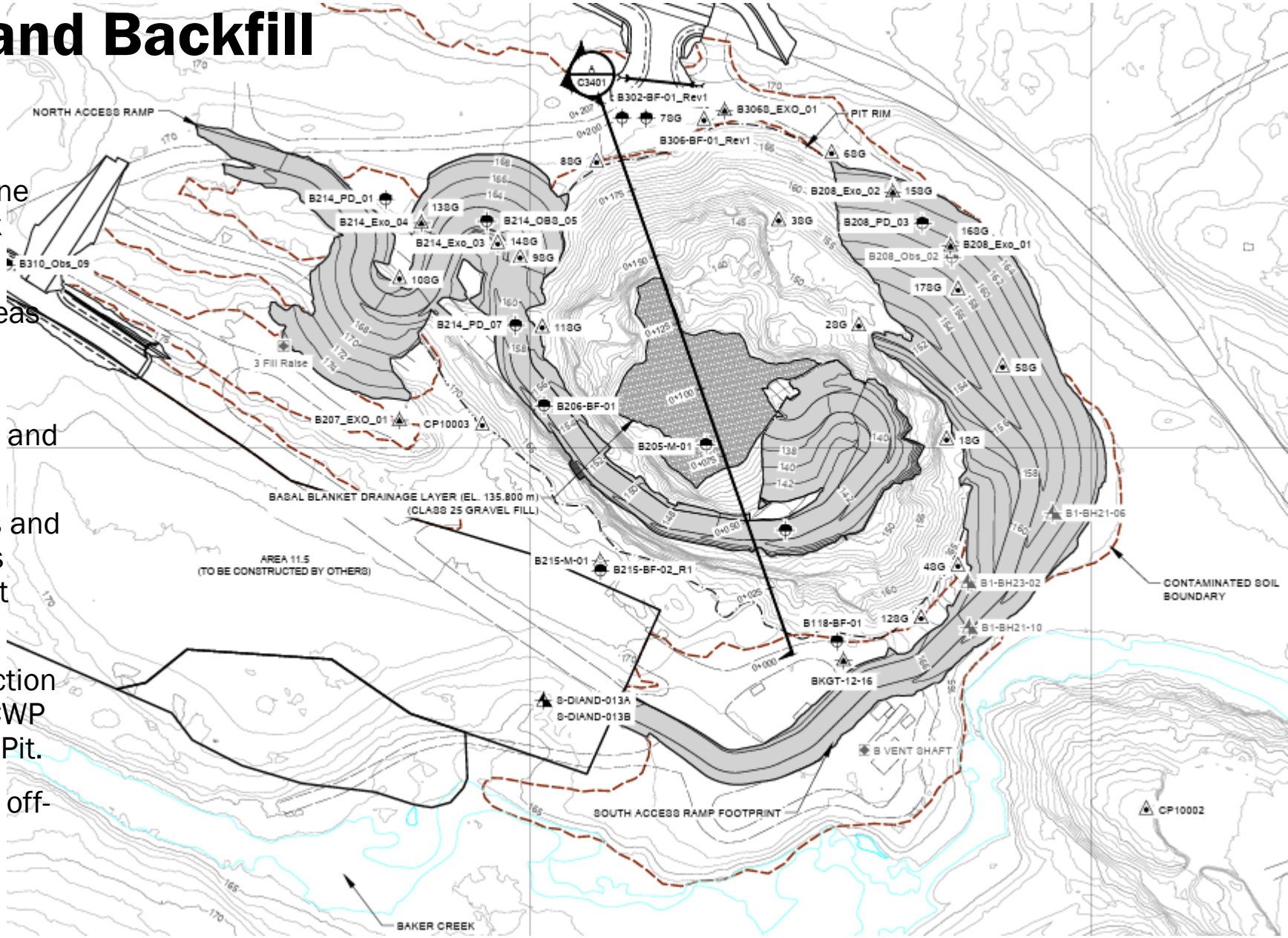
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B1 PIT EXCAVATION AND BACKFILL

B1 Pit Excavation and Backfill

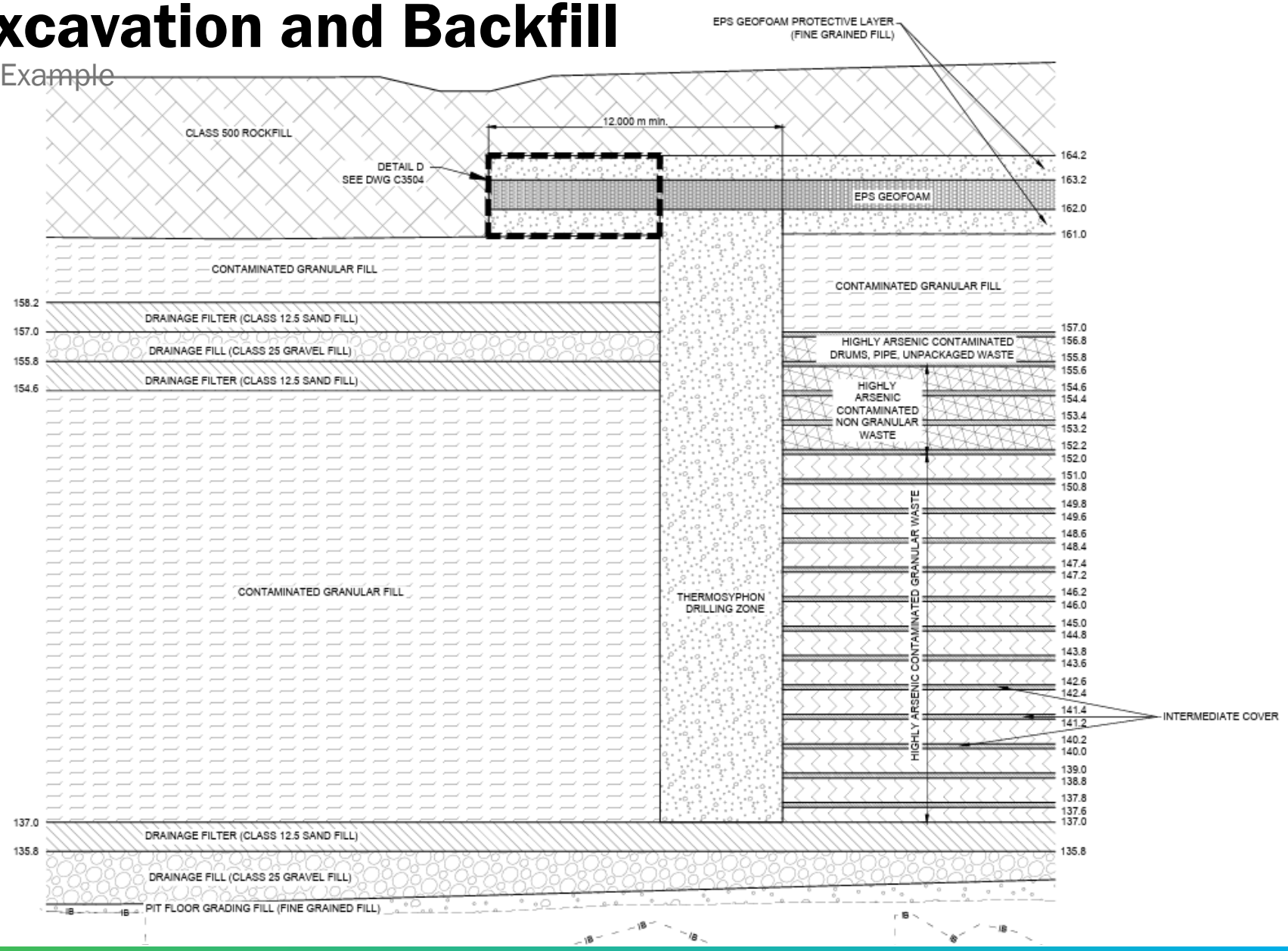
CWP High Level Overview

- Construction of two ramps, drilling one drainage borehole and closure of six openings to surface within B1 Pit.
- Excavation of Contaminated soils areas included in the B1 Pit CWP.
- Backfill of B1 Pit with highly contaminated material from Roaster and Mill Building Operations.
- High health and safety requirements and considerations due to the hazardous waste, including arsenic trioxide dust and cyanide.
- The accurate and traceable construction of the backfill is critical so a future CWP can drill thermosyphons through B1 Pit.
- Disposal of over 300 sea containers off-site.



B1 Pit Excavation and Backfill

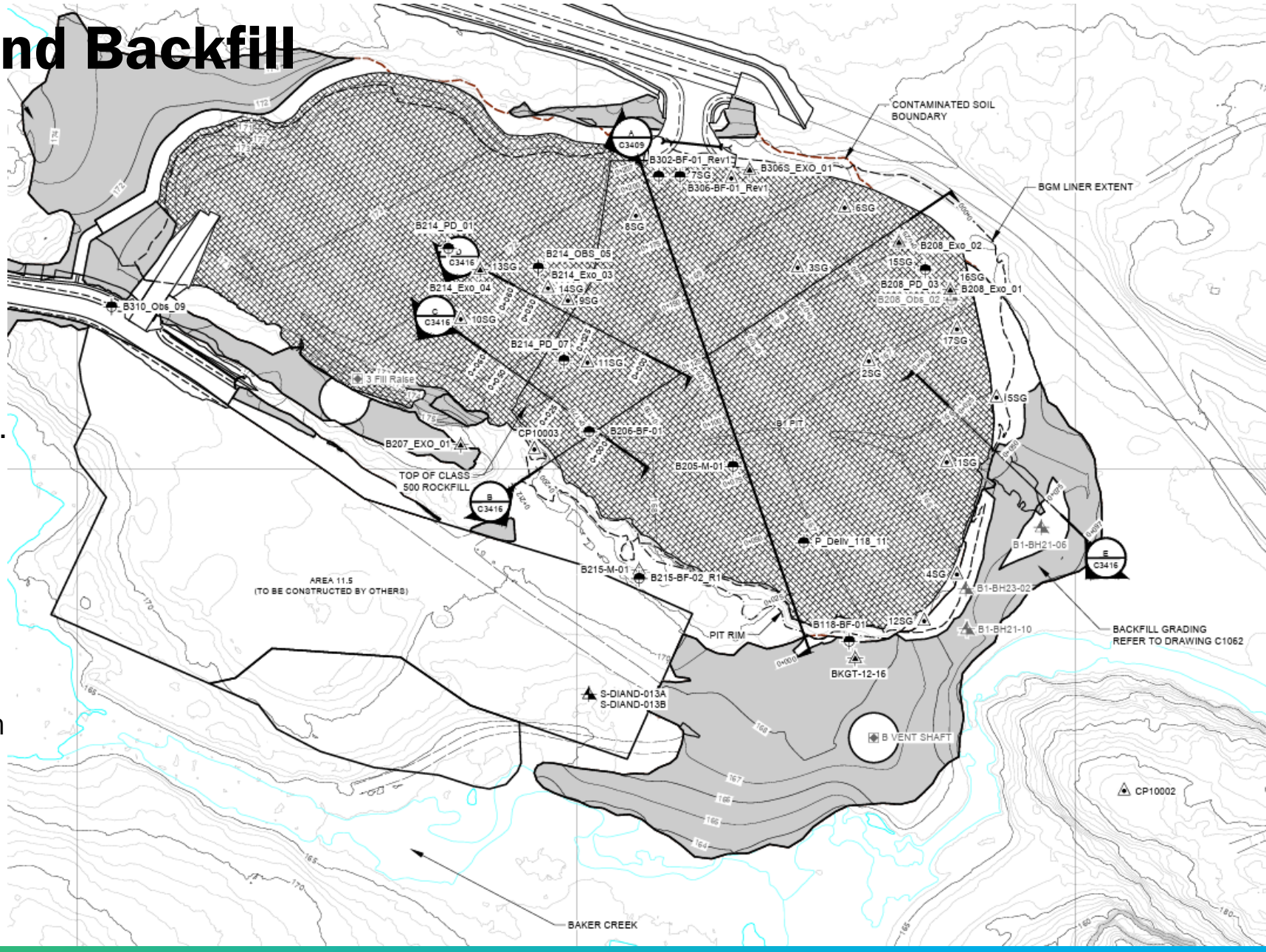
Backfilling Detail Example



B1 Pit Excavation and Backfill

Overview – Preparatory Work

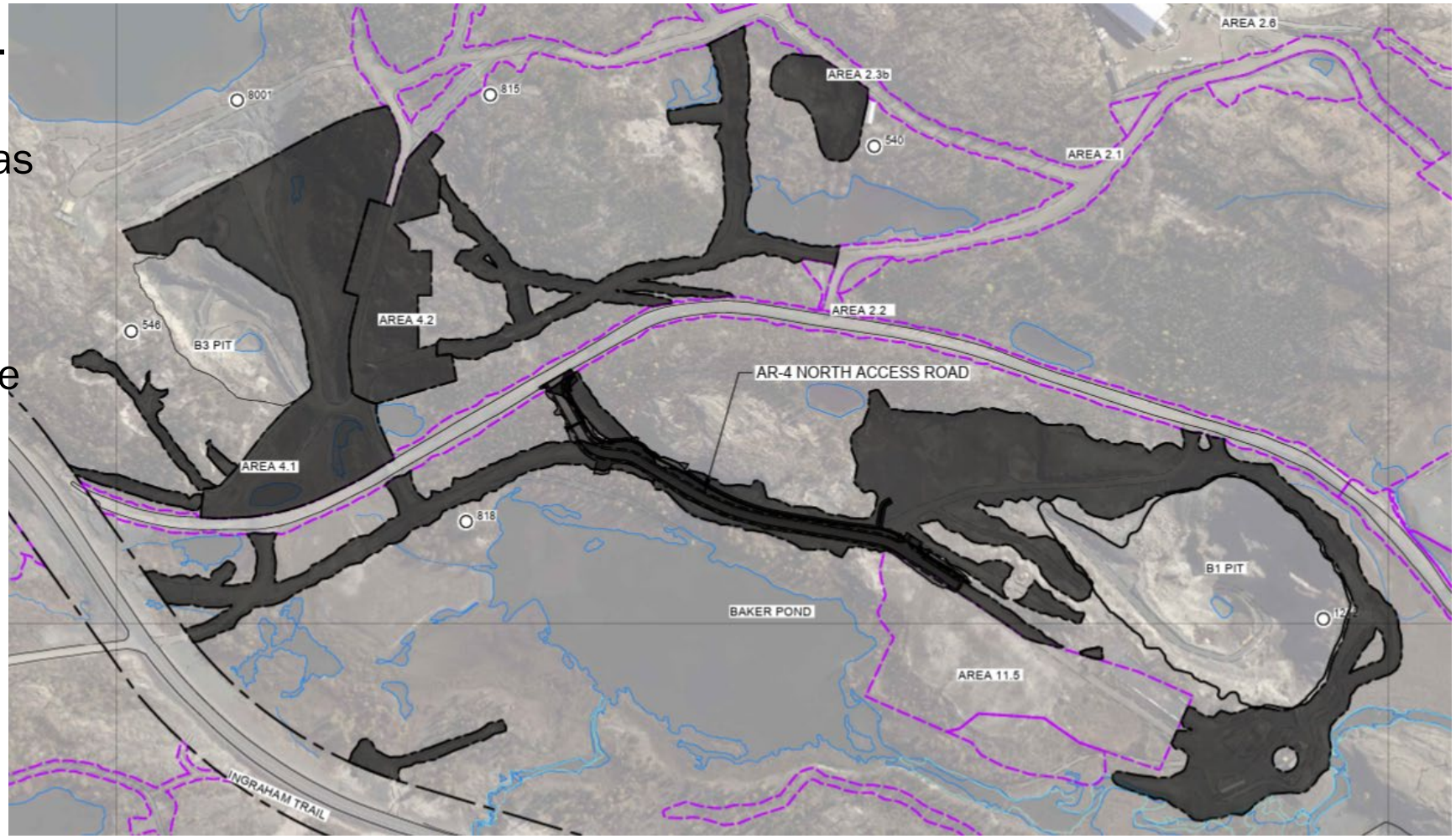
- Will require stabilization of pit walls by the subcontractor for safe entry and work in B1 Pit.
- Subcontractor to clear bootlegs for a drainage borehole that will be drilled as well as for future thermosyphons that will be installed in the completed B1 Pit.
- Removal of legacy debris scattered in the pit before backfilling.
- Completion of compaction test pads for the hazardous materials from the MSA Shipping Containers and the Storage Dome.
- Submission of an Exposure Control Plan prior to backfilling B1 Pit.



B1 Pit Excavation and Backfill

Work in Other Areas on-site

- Scope is not restricted to B1 Pit.
- Includes other excavation of contaminated soils in other areas and surrounding roads.
- Involves hauling sea containers from the Material Storage Area (MSA) to and B1 Pit, full of waste originally from the Roaster Complex containing arsenic trioxide.
- Also requires hauling of arsenic impacted waste from the Northwest Pond across the highway.



B1 Pit Excavation and Backfill

Work in Other Areas on-site

- There will be some overlap of haul routes with other CWPs onsite,
- Specifically, the Earthwork Remediation Program in 2028.



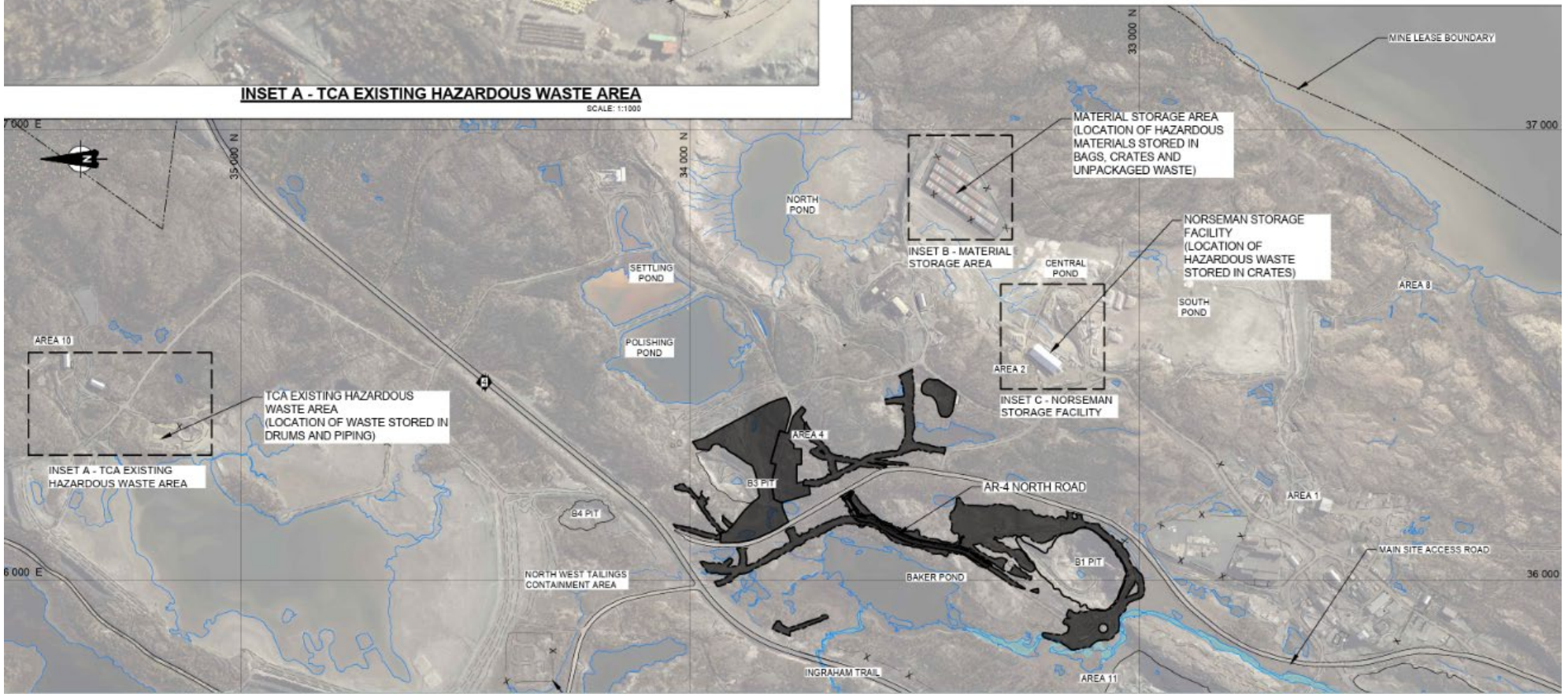
INSET A - TCA EXISTING HAZARDOUS WASTE AREA
SCALE: 1:1000



INSET B - MATERIAL STORAGE AREA
SCALE: 1:2000

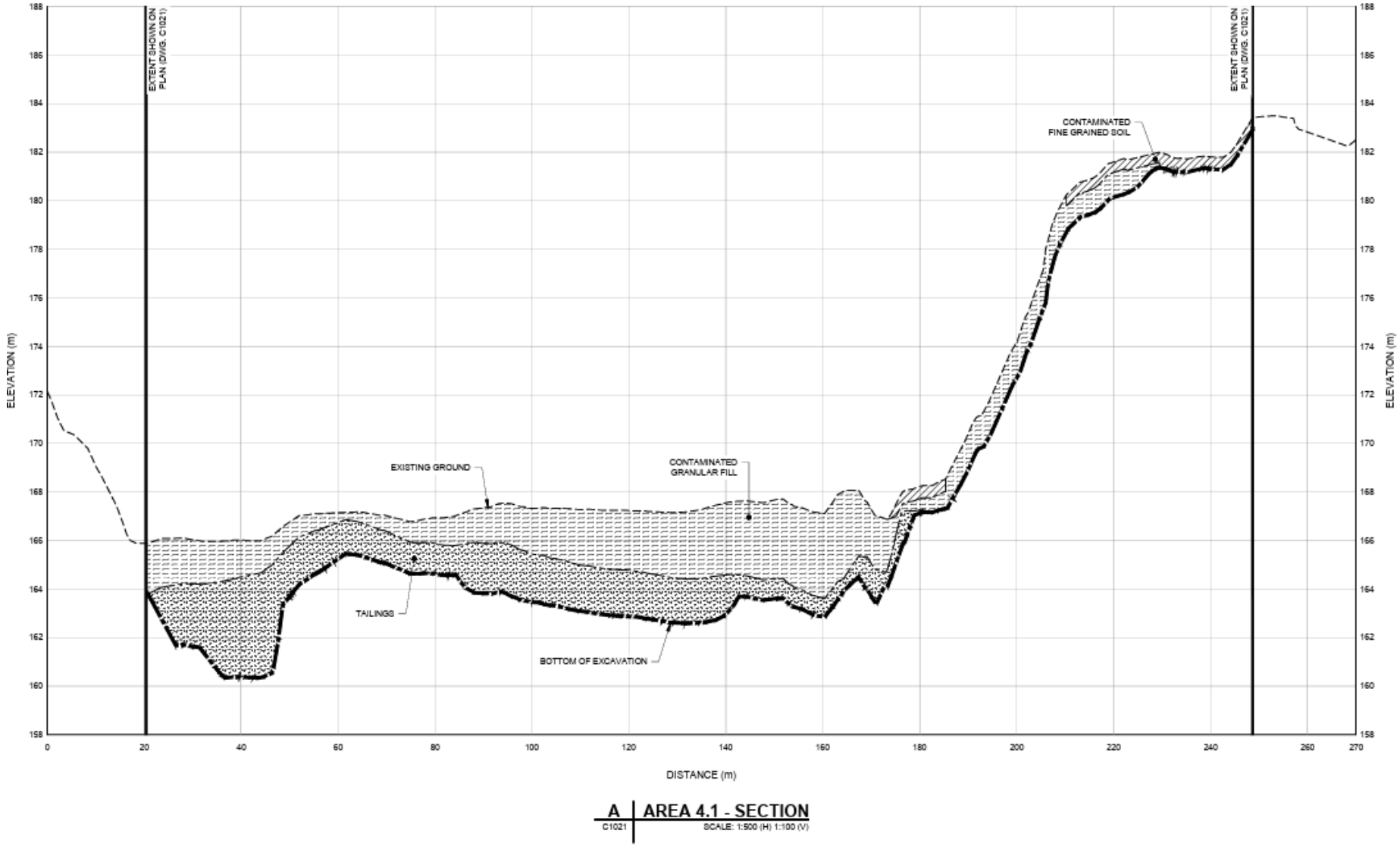


INSET C - NORSEMAN STORAGE FACILITY
SCALE: 1:2000



B1 Pit Excavation and Backfill

Contamination Soil Excavation Detail Example



A C1021 | AREA 4.1 - SECTION

SCALE: 1:500 (H) 1:100 (V)

B1 Pit Excavation and Backfill

Hazardous Waste Considerations

- Handling some of the most highly arsenic and cyanide impacted hazardous waste that on-site.
- Hauling, handling, emptying sea containers filled with hazardous waste into B1 Pit.
- An industrial hygienist will be required on-staff by the subcontractor to implement an Exposure Control Plan.
- The means and methods to do this safely will be proposed by the subcontractor and reviewed by Parsons and the GMRP.
- The sea containers at the MSA must be cleaned of arsenic waste for the purpose of selling for re-use or re-cycling.



B1 Pit Excavation and Backfill

Hazardous Waste Considerations

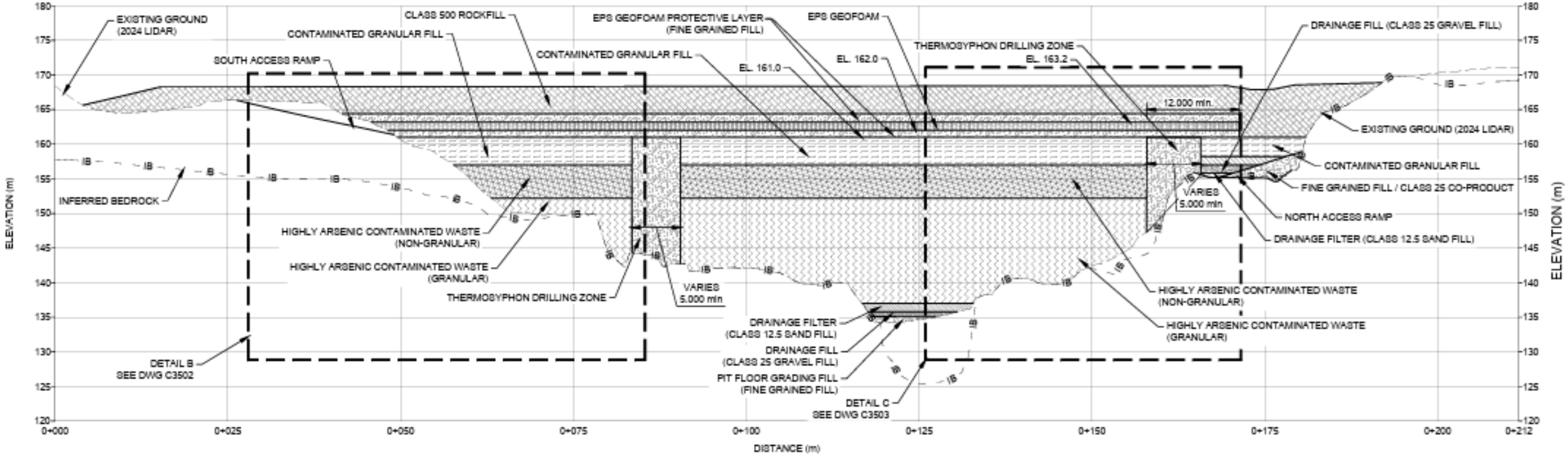




B1 Pit Excavation and Backfill

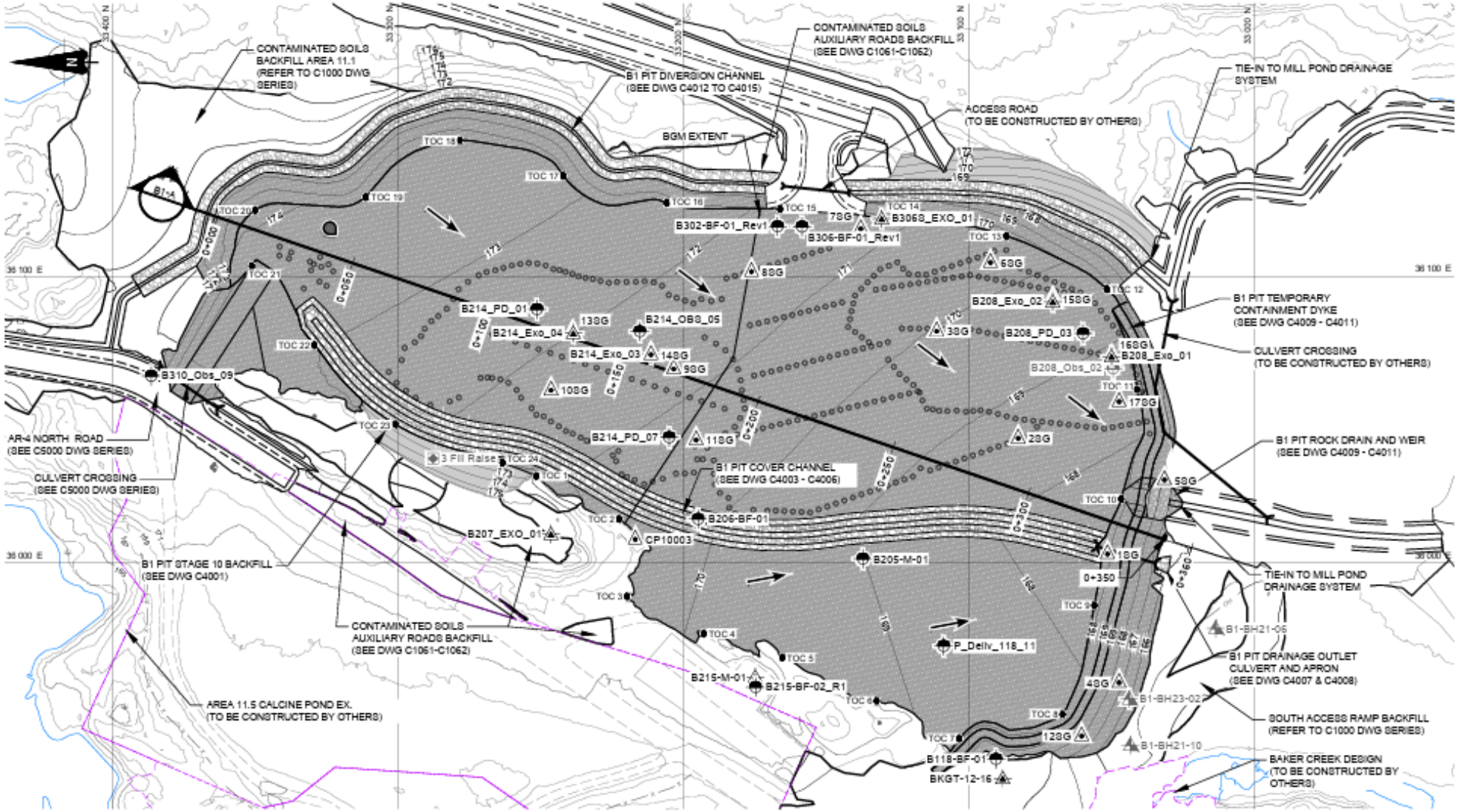
As-built and Quality Control Considerations

- Obtaining the designed compaction, correct placement of the layers of soil and waste, and construction of the thermosyphon buffer zone is critical to get right.
- Solid quality control with appropriate hold points and accurate as-builts are needed to ensure the future drilling program through B1 Pit can be successful.



B1 Pit Excavation and Backfill

As-built and Quality Control Considerations



B1 Pit Excavation and Backfill

	Start	End
Request for Proposal	January 2027	April 2027
Construction	Summer 2027	Fall 2031

QUESTIONS

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WILDLIFE MANAGEMENT MASTER SERVICE AGREEMENT

Wildlife Management MSA

- Master Services Agreement (MSA)for wildlife management at Giant Mine, on a Call-up Agreement basis.
- A MSA is not a contract but is an offer from a potential supplier to provide goods and/or services at pre-arranged prices, under set terms and conditions, when and if required.
- It is not a contract until Parsons issues a Call-up Agreement to the MSA list of approved subcontractors.
- Subcontractor will be selected based on agreed rates, scope of work and availability.

Wildlife Management MSA

- Scope of work is not limited to:
  - Wildlife/Predator Monitoring Activities: providing wildlife (bear, wolf, wolverine) monitoring personnel to support other subcontractors to watch and escort duties for various subcontractors on site.
  - Must also undertake wildlife hazard assessment during the field season to support the subcontractors on site.
  - Beaver Trapping and disposal
    - Focused on Baker Creek



Wildlife Management MSA

- Equipment requirements:
  - Mine equipped Truck, with fuel costs included in rates
  - Bear Spray and Horn for us in Non-lethal bear management
  - Appropriate PPE to meet site requirements and specialized for specific scope: PFD, etc.
  - Firearms including FAC and PAL
- Hours/Schedule
  - Work may take place throughout the year.
  - Required to have 2 Wildlife Monitors plus a backup to support activities on site.
  - 7 Days a week, to support operational requirements of site. Night shift may also be required



Wildlife Management MSA

- Health and Safety Requirements:
  - SSHEP (Subcontractor Health and Safety Plan)
  - Policies / procedures based off site specific requirements on wildlife monitoring scopes
  - Incident reporting protocols based off the PSHEP requirements; immediate notification, flash report withing 4 hours of the incident / near miss , full incident report within 72 hours / 3 days
  - CSE Parsons Contractor Safety Evaluation completed annually and when you get approved for a contract at the GMRP
  - FLRAs based off the days / nights task
  - Vehicle Inspections daily Paper / electronic copies that can be audited by Parsons



Work package

	Start	End
Request for proposal	January 2027	February 2027
Contract Award	April 2027	TBD

QUESTIONS

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PARSONS' GIANT MINE HEALTH AND SAFETY PROGRAM



PARSONS' ROLE



- Parsons is the Mine Manager under the MHSA and as such is responsible for all health and safety at site.
- Parsons has a Project Safety, Health, and Environmental Plan (PSHEP) and all subcontractors have a Subcontractor Safety, Health, and Environmental Plan (SSHEP) and their employees must follow both.
- As the MCM, Parsons is in partnership with all stakeholders to build a World Class safety culture.

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- Parsons Contractor Safety Evaluation (CSE) submitted by all Subcontractors resubmitted annually. This is a key to keep all subcontractors up to the health and safety standard of Parsons. (Includes all third-party subcontractors as well, that will be working on the project) This has ramped up in 2026 to 95 % compliance. We are pushing to keep everyone on track and getting the GMRP to 100 % in 2027!!





- Key Performance Indicators (KPI) (Health & Safety Targets):
  - work site inspections 1 per week per supervisor
  - near misses, Hazard Ids 4 per month
  - FLRA's Completed compared to the number audited aiming for 100 % compliance

Demolition and Debris – Core Industrial Area

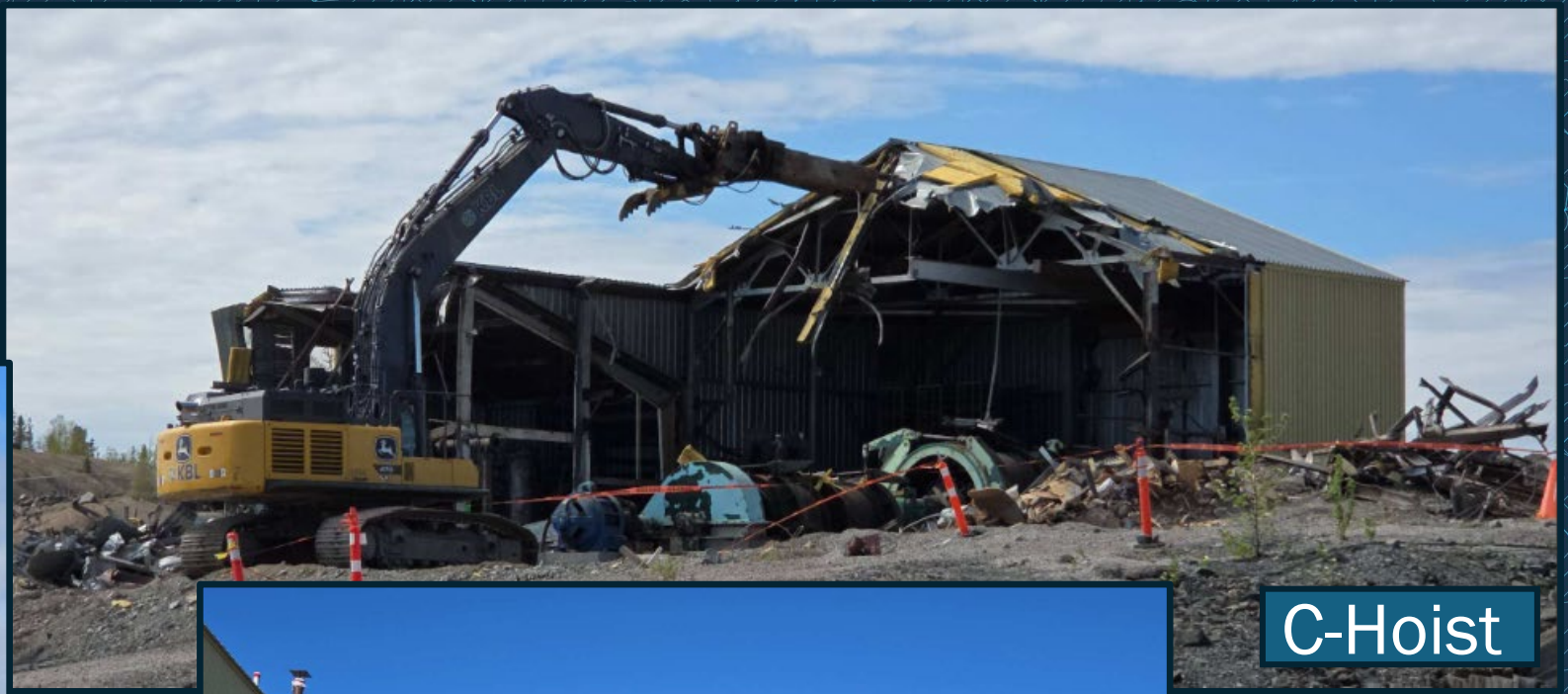
True North Environmental

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SAFETY, HEALTH, AND ENVIRONMENT



TRP



C-Hoist



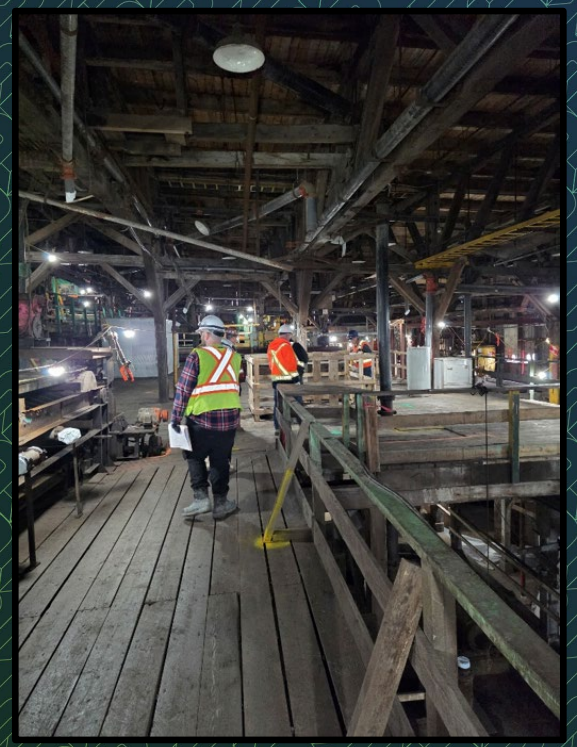
TRP

Demolition and Debris – Core Industrial Area

True North Environmental

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SAFETY, HEALTH, AND ENVIRONMENT









Demolition and Debris – Core Industrial Area

True North Environmental

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Participation in Joint Health & Safety Committee (JHSC) one management and one worker member (need to have elected worker members with back up including all shifts), held third Thursday of the month. This committee has grown in 2026 and a lot more participation from all subcontractors.





Highway 4 Expansion

Civil MSA

Nahanni Construction

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- Health and Safety Meeting of the Minds; All Health and Safety on site meeting biweekly to discuss upcoming changes to procedures, incidents, lessons learned, open communication, held on site in the GMOC board room. This has created great relationships and sharing of safety standards and lessons learned that can support the GMRP and build a stronger safety culture.





Brock Pit Quarry

Life Saving Rules

CONFINED SPACE	SOP Confined Space SOP Respiratory Hazards SOP Respiratory Protection Program
WORKING AT HEIGHT	SOP Working at Heights SOP Aerial Lifts
WORK AUTHORIZATION	SOP Permit to Work SOP Confined Space SOP Respiratory Hazards SOP Respiratory Protection Program
ENERGY ISOLATION	SOP Electrical Safety Program SOP Control of Hazardous Energy (LOTO) SOP Pressure Testing
LINE OF FIRE	SOP Dropped Objects SWP Blasting and Explosives

Life Saving Rules

BYPASSING SAFETY CONTROLS	An example would be turning off the Fire Eyes in the building when workers will be welding
DRIVING	SWP Driving SWP Traffic Control and Vehicle Operation
HOT WORK	SOP Welding, Cutting and Brazing SWP Blasting and Explosives
SAFE MECHANICAL LIFTING	SOP Cranes, Hoists and Lifts SOP Hoisting and Lifting with Equipment
FIT FOR DUTY	SWP Fitness for Duty SWP Working Alone Canadian Model A&D

Sensitive / Proprietary 12



Water Treatment Plant
Aecon (AWI)







- **Standardization:** companies agree to adopt and not alter the rule's logos or descriptions
- **Support:** companies will support workers and supervisors in the adoption, use and on-going management of the rules
- **Accountability:** companies acknowledge that any breach of the rule is unacceptable and will investigate infractions and take appropriate action when rules are violated
- **Continuous Improvement:** companies will monitor, report and evaluate their programs for improvement in safety performance
- **Shared Learning:** companies will report, share lessons learned and best practices through Energy Safety Canada

*** THIS IS A KEY TO CRITICAL RISK MANAGEMENT ***

There are 10 rules in general, and the specific rules can be adopted individually as per project needs.
PARSONS Corporate Health & Safety will be building the lifesaving rules for Canada. We will adopt and create them specifically for GMRP.

2025 – 2026 Safety Highlights

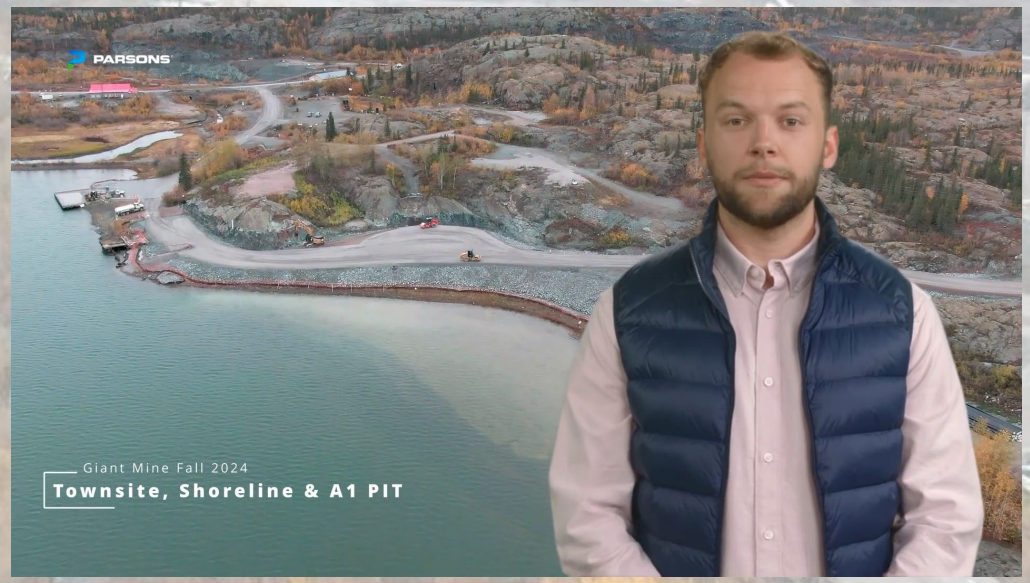
Key updates

Medical Monitoring

- The combined efforts through 2025 - 2026 at the Giant Mine site to keep workers safe from arsenic trioxide are reflected in improved numbers (graph in two slides). We expect continuous improvement in 2027.

Onboarding/Orientations

- Parsons has streamlined and implemented the AI Generated New Worker Orientation. Contractors and their workers have the ability to complete the required onboarding at any time which has greatly sped up the onboarding process and kept project timelines well ahead of schedule.



Digital Radios

GMRP has migrated the previous Analog Radio system into DIGITAL

We have operated the GMRP with only 2 licensed channels over the last 4 + years.

With the number of projects upcoming and the additional equipment and light duty vehicles the diversity of the system will allow for proper clear communication.

This new digital trunk radio system will have 46 channels. This will give projects access from 1 to 3 channels per work location and not have personnel walking over each others communication.

One Key feature of the new system is the Emergency All-Call feature: this allows the site's Incident Command System personnel to override ALL communications happening over any channel to announce a Site Wide Emergency. No longer will have to be on the Giant Repeater Channel to hear these important communications.



SAFETY, HEALTH, AND ENVIRONMENT

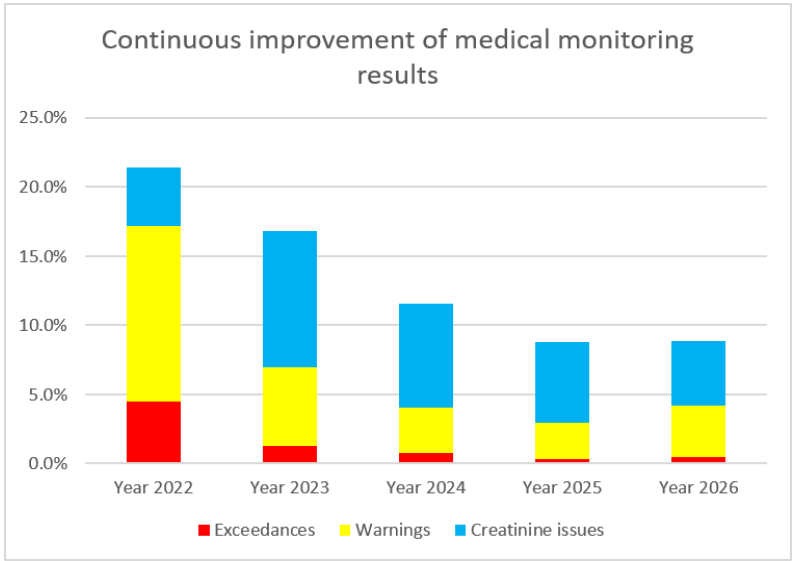




Medical monitoring program. The GMRP arsenic medical monitoring program is a center piece of our operations to ensure workers are not exposed to arsenic because of their work duties. It is established as a requirement for all work packages, all the way from project planification and requests for bids, to establishment of a tailored risk assessment for each work package and monitoring of results. It is the final test to ensure all other precautions are working as they should, or if adjustment is needed.

- Trend analysis and statistics, data-driven decisions
- Coaching for investigations, root cause analysis
- Sharing expertise and lessons learned across projects and subcontractors
- Risk assessments led by subcontractors, reviewed by Parsons
- Improved understanding of diet-exposure against work-exposure
- Flagging potential issues early before they get worse

Annual performance review. Ongoing improvement in percentages when compared to previous years.

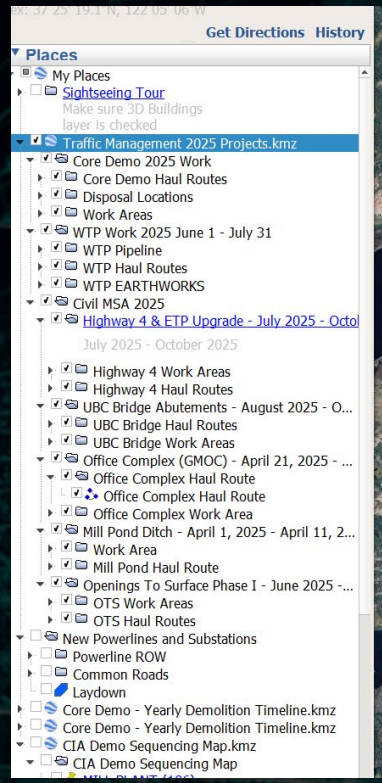


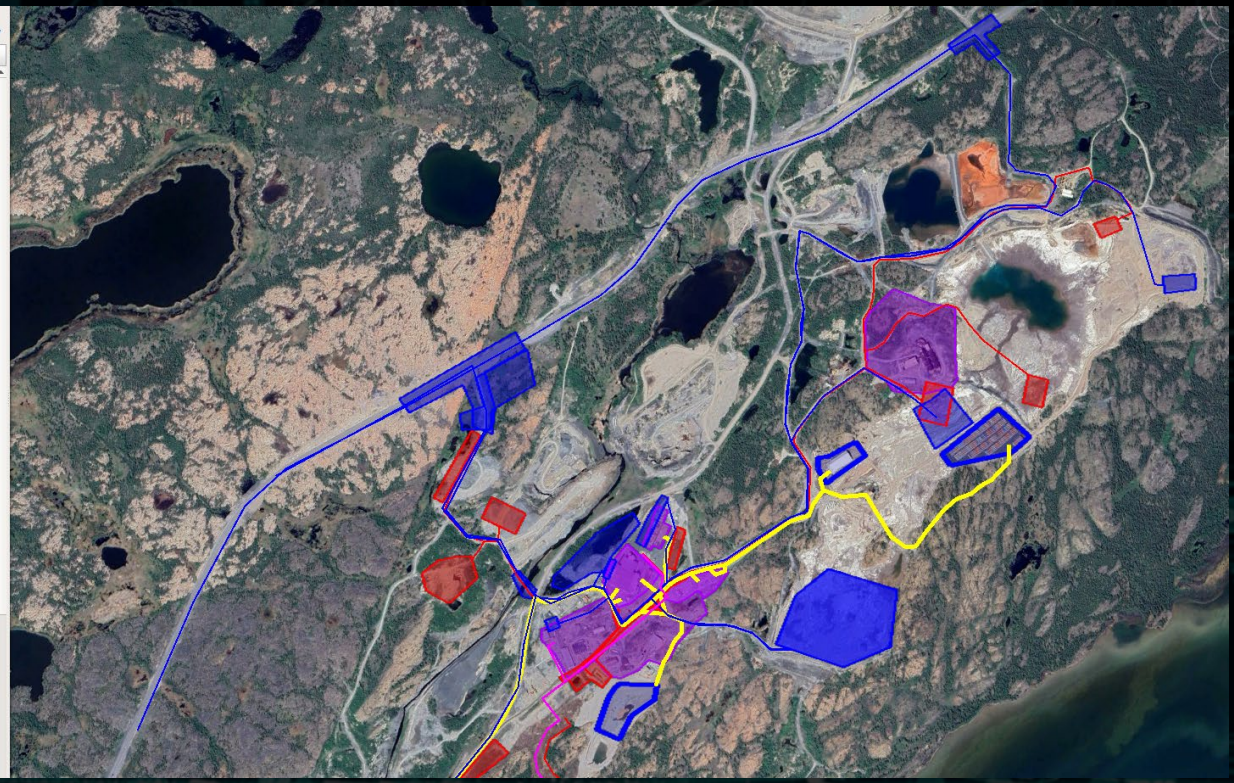
RFID Site Access

- The digital RFID system for site access continues to provide beneficial and increasingly more accurate traceability of workers onsite for their shift(s).
- This gives Site Security more control of all access points/gates coming onto and leaving the property.
- This also provides many benefits for accounting for workers in the case of site wide emergencies
- 2027 – Brock Pit Gate will also get new RFID Access gates installed as the site access continues to progress. This will become the main site access for the GMRP



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Traffic Management

- Subcontractors are required to notify Parsons, in writing, of all nonroutine vehicles, loads, deliveries, and equipment coming to site.
- Work Package Managers update the traffic control site map (attached) with the proposed haul routes, road closures, and other traffic flow changes as required.
- All subcontractors are required to review the information and distribute it to their personnel.

Yearly Traffic Planning

- Early spring, planning meetings are held to identify all planned traffic for the coming construction season.
- Started in 2025 “Long Term Projects Coordination Monthly Meeting” looking ahead to help minimize upcoming traffic conflict/impacts between all contracts on site.

QUESTIONS





Giant Mine Site Tour Info for Day 2:

- Pick up at Explorer Hotel 2:15, return 4:15
- No PPE required as you will not be getting off the bus.
- Please sign up at the back of the room
- We are limited to 40 people.

LUNCH 12:00 – 1:15



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DEMOLITION AND DEBRIS REMOVAL – ALL REMAINING AREAS

Demolition and Debris Removal – All Remaining Areas

CWP High Level Overview

- Abatement and Demolition of all remaining legacy buildings on-site.
- Asbestos abatement will range from low to high-risk abatement.
- Sending all non-hazardous and non-recyclable building materials to the on-site Non-Hazardous Waste Landfill (NHWL), including asbestos containing materials (ACM).
- Diverting recyclable steel from the building materials to off-site recycling or scrapping facilities.
- Buildings include the NW Headframe, Effluent Treatment Plant (ETP), underground support buildings, two warehouses at the NW Pond, and various sheds.



Demolition and Debris Removal – All Remaining Areas

Specific Building Details

- Buildings in and around the NW Pond and B1 Pit areas will need to be completed first.
- The Effluent Treatment Plant (ETP) and all buildings and structures required to support it will need to be left in place until 2028.



Demolition and Debris Removal – All Remaining Areas

Additional Building Photos





DEMO- ALL OTHER AREAS

	Start	End
Request for Proposal	January 2027	February 2027
Construction	Spring 2027	Fall 2028

QUESTIONS

BREAK



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INDIGENOUS OPPORTUNITIES CONSIDERATIONS (IOC)

IOC Program Objectives

Labour

- Maximize employment opportunities for the **Area of the Contract.**
- Prioritize local Indigenous workers where qualifications and project requirements align.
- Support participation across skilled trades, environmental services, construction, and site operations.
- Track employment through monthly reporting for the client.

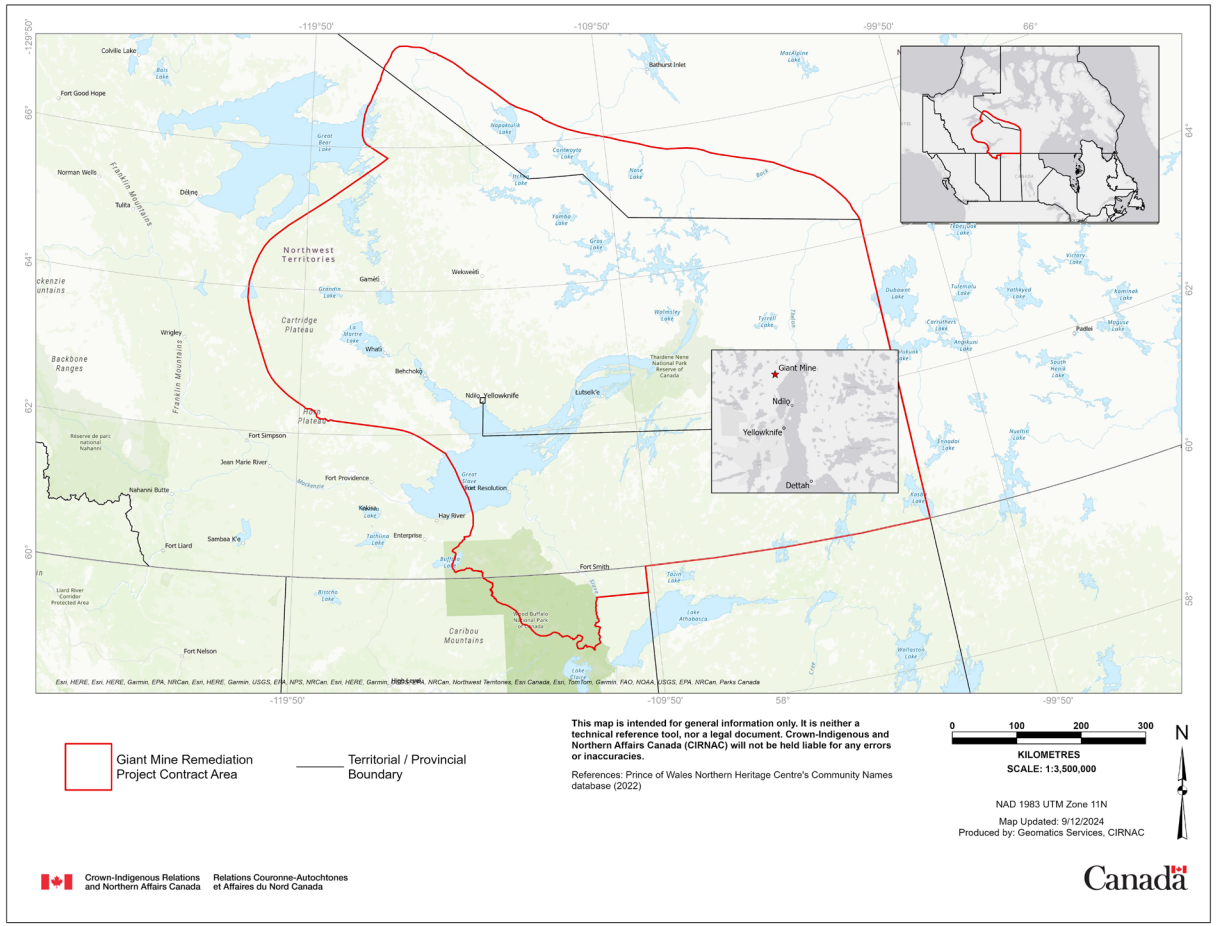
Training

- Support job-readiness, safety, environmental, and trade-specific training.
- Create pathways for apprenticeships, certifications, mentoring, and on-the-job learning.
- Coordinate training with Indigenous governments, communities, educational institutions, and contractors.
- Support the creation of a long-term workforce that remains after the remediation project.

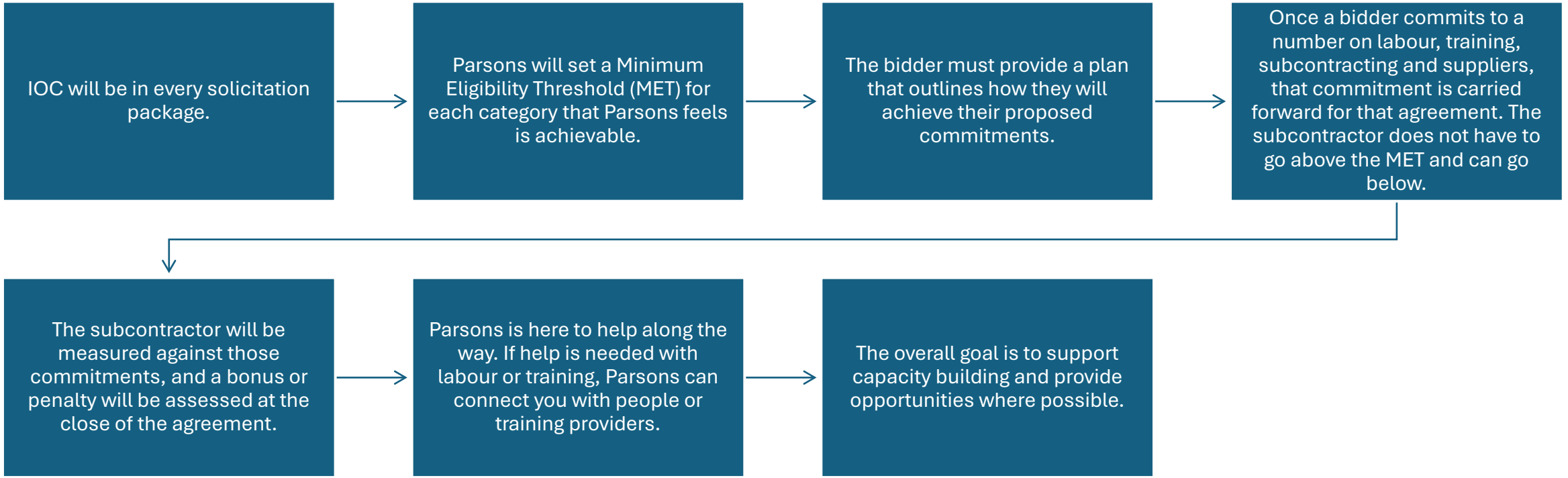
Procurement

- Increase contracting and subcontracting opportunities for Indigenous and northern businesses.
- Encourage joint ventures, partnerships, and capacity-building among smaller and new suppliers.
- Track procurement by contract value, Indigenous business participation, northern spending, and subcontracting outcomes.

IOC – AREA OF THE CONTRACT



Indigenous Opportunities considerations (IOC)



IOC Plan- Essential for Bidding



Base definition of an IOC plan : The details a bidder submits demonstrating how the Bidder will meet its IOC Commitments.



For a Bidder to be assigned points for their designated IOC Commitments, the Bidder **must provide an IOC Plan** demonstrating how the Bidder will meet its IOC Commitments. Failure to submit an IOC Plan to support a Bidder's IOC Commitment **will default the bid evaluation to zero.**



An IOC Plan must integrate IOC commitments, experience delivering Indigenous benefits, and engaging Indigenous communities, training providers in the Area of the Contract and detailing their strategy as to how they will deliver on their commitments.



Also providing how the Bidder will work with outside organizations that have experience with Indigenous businesses and communities to leverage knowledge or programs including, but not limited to, community outreach projects, specialized training or programs, job fairs, scholarships, etc., to support the staff for the project.

IOC INNOVATIONS- ADDITIONAL CONTRIBUTIONS

In addition to the required commitments and plans, Bidders may also now provide, details of additional initiatives of their socio-economic commitments or additional contributions within the scope of the contract. In effect, the long-term **legacy** the bidder leaves behind to the community or region.

Examples include:

- **Contributions related to corporate responsibility**
- **Community development**
- **Social license to operate, ensuring a meaningful and sustainable impact on the community.**

Note, these contributions are optional and not currently evaluated under the IOC Program but may inform and inspire future changes to the IOC Program.

SUBCONTRACTOR REPORTING



TRAINING HOURS

Report all training delivered to your own staff and that of your subcontractors.

Total hours of training each labourer and apprentice receives.

Training Certificates



LABOUR HOURS

Report all labour hours (your own labour and that of your subcontractors), including labourers and apprentices,

Report employee name, title, and ID as well as Northwest Territories residential status and skill level.



PROCUREMENT VALUE

Report on all your supplier/vendor expenses and your own internal expenses, e.g., labour.

- Your internal expenses ($)
- Your subcontractors and suppliers and the value of your procurement ($)

Subcontractor's monthly invoice amount to Parsons will match the IOC monthly report submission.



CLOSEOUT

End of agreement closeout report and sign off.

- Project IOC reporting
- Document due diligence undertaken to achieve your IOC commitments
- Provide supporting documentation such as invoices, work logs, payroll receipts, etc.

Document your efforts to meet your IOC commitments

QUESTIONS

PARSONS

BAKER CREEK UPPER REACH 4 AND REACHES 5 – 6 REALIGNMENT

Baker Creek Upper Reach 4 and Reaches 5 – 6 Realignment

Overview – General Scope

Realignment of existing Baker Creek is designed to establish a stable channel and floodplain for conveyance of Baker Creek flows through the Giant Mine site, with the goals of minimizing flooding and arsenic exposure.

Arsenic impacted sediment will be excavated from the active channel. The designed channel will be built to meet floodplain requirements and include design features such as riffles, pools, and glides.

Fish habitat substrates and cover structures will be constructed and a comprehensive and diverse revegetation program will be completed.

Localized blasting may be required to complete design channel excavation.



Baker Creek Upper Reach 4 and Reaches 5 – 6 Realignment

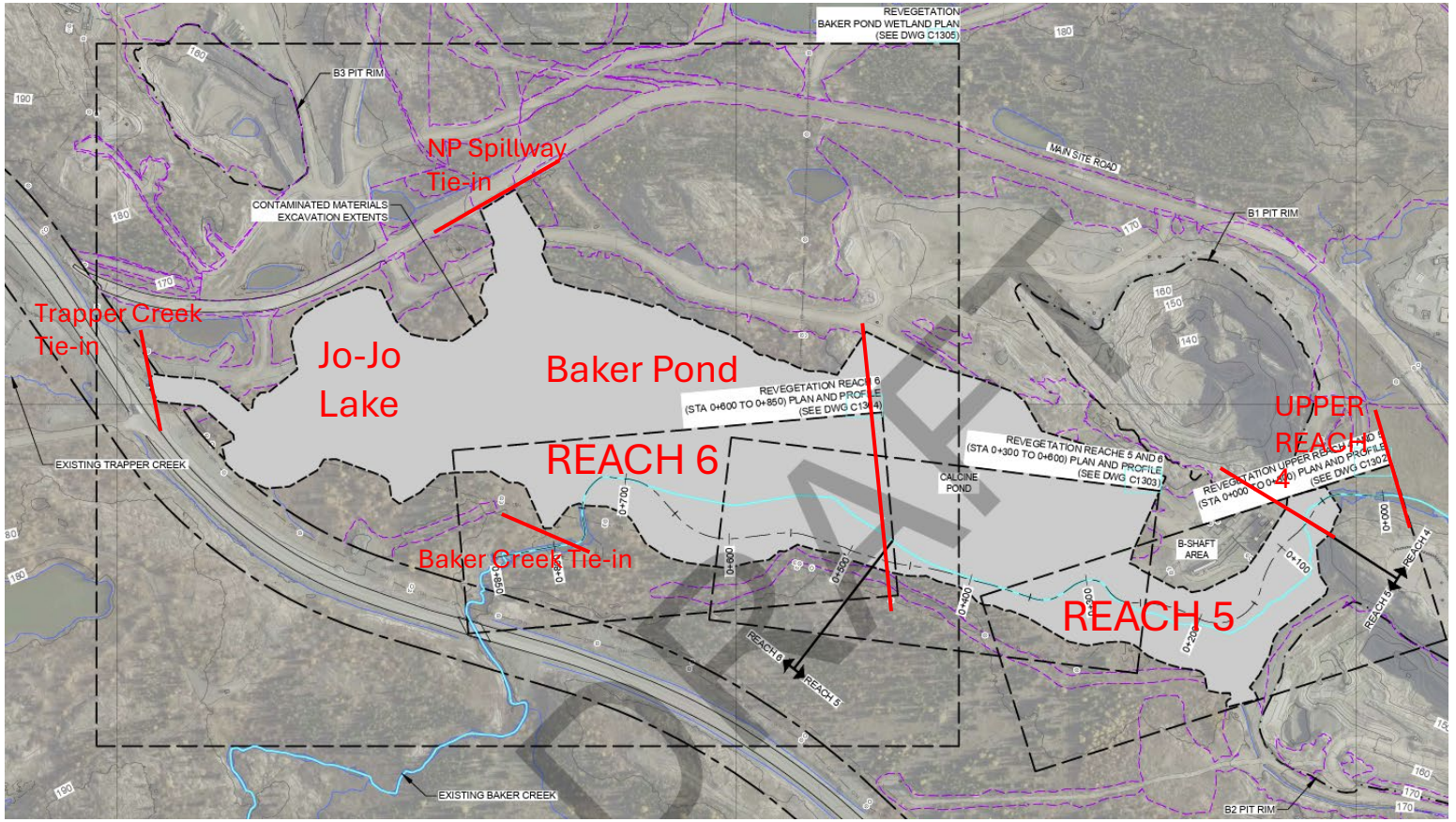
Overview – General Scope

Realignment design for Baker Creek has been sectioned into areas defined as "Reaches".

Reach 6 is the northernmost section and addresses remediation of Baker Pond and Jo-Jo Lake with tie-ins to feeders, Trapper Creek and upstream Baker Creek, as well as to the North Pond Spillway.

Reach 5 begins at the outlet of Baker Pond and continues downstream for approx. 400 m. Calcine Pond in included as part of this Reach, sitting adjacent to the western bank for approx. half of the alignment.

Upper Reach 4 continues approx. 33 m downstream from Reach 5 and connects Reach 5 to the previously remediated Reach 4 alignment.



Baker Creek Upper Reach 4 and Reaches 5 – 6 Realignment

Overview – Work in each Reach

Constructing each Reach will require:

- Installation of temporary flood control measures and isolation of work zones to temporarily dewater and divert existing flows.
  - Construction of temporary dykes or berms to contain flows, implementing bypass pumps for diversion.
- Installation of appropriate sediment and erosion control measures (e.g., silt fence) to minimize or prevent sediment mobilization.
  - Daily monitoring, inspection, and maintenance is required.
- Conducting a fish rescue of the isolated area in fish bearing channels.
  - Conditions in the Fisheries Act Authorization (FAA) must be adhered to.
- Clearing and Grubbing of the construction area.
  - Salvage of woody debris for fish habitat cover structures is required.



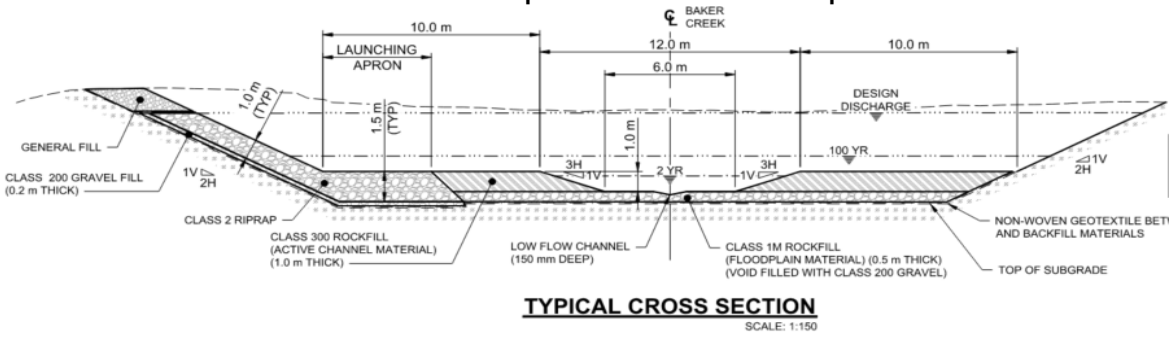


Baker Creek Upper Reach 4 and Reaches 5 – 6 Realignment

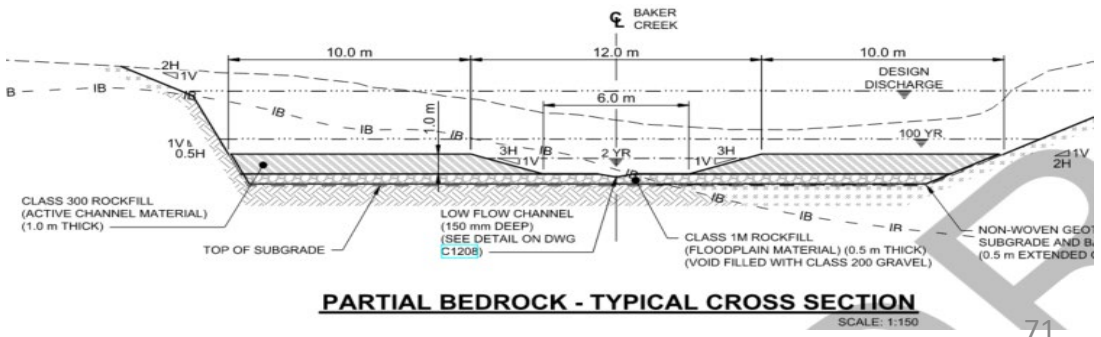
Overview – Work in each Reach

Constructing each Reach will require (continued):

- Excavation of contaminated soils
  - Contaminated soil types include contaminated granular fill, contaminated fine-grained soil, Petroleum Hydrocarbon (PHC) contaminated soil, and contaminated sediment
  - Disposal of contaminated soils after segregation to specific disposal locations on-Site including the NW Pond TCA and North Pond TCA
- Backfilling and grading of excavated areas to backfill design grade
  - Backfill materials will be sourced on-Site at designated Aggregate Processing Facilities (APFs)
- Blasting is required in localized areas for excavation to achieve the active channel design
- Placement of low-permeability layer of material to prevent against the conveyance of Baker Creek water to underground workings through historical boreholes
  - Material to be placed in some specific locations where historic boreholes are identified



TYPICAL CROSS SECTION
SCALE: 1:150



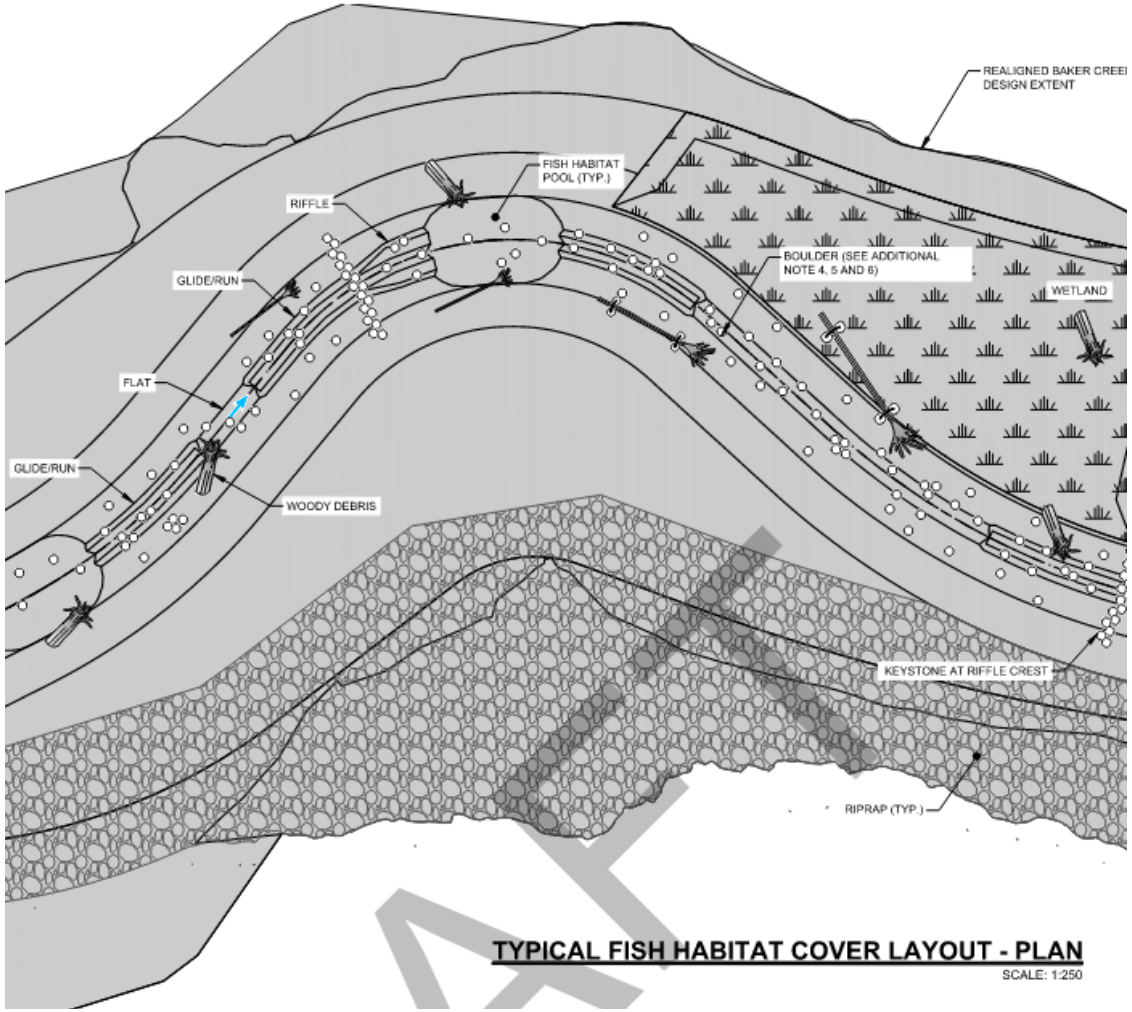
PARTIAL BEDROCK - TYPICAL CROSS SECTION
SCALE: 1:150

Baker Creek Upper Reach 4 and Reaches 5 – 6 Realignment

Overview – Work in each Reach

Constructing each Reach will require (continued):

- Placement of clean fill in the channel corridor bottom followed by recontouring of the floodplain, channel bed and banks
- Placement of fish habitat substrate and cover structures (Reach 5 only)
  - Fish habitat morphology of Glides, Riffles, and Pools, which includes specific placement of boulders and woody debris
- Preparation of site surface for revegetation, including placing Topsoil, Biotic Soil Medium, seeding, cuttings, and aquatic plugs.
- Post-construction, isolation measures require removal
  - Washing of Trapper Creek, Baker Creek, and North Pond Spillway channel substrates with clean water from upstream to downstream is required prior to release.
  - Gradual removal of upstream and downstream dams sequentially, to re-establish flows.

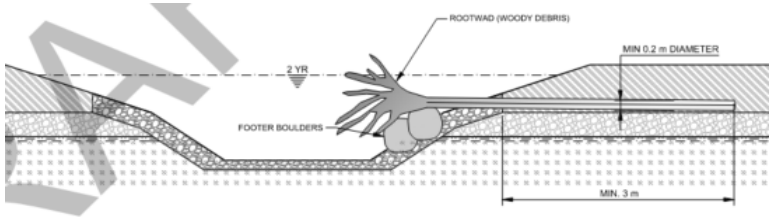


Baker Creek Upper Reach 4 and Reaches 5 – 6 Realignment

Overview – Construction Quantities

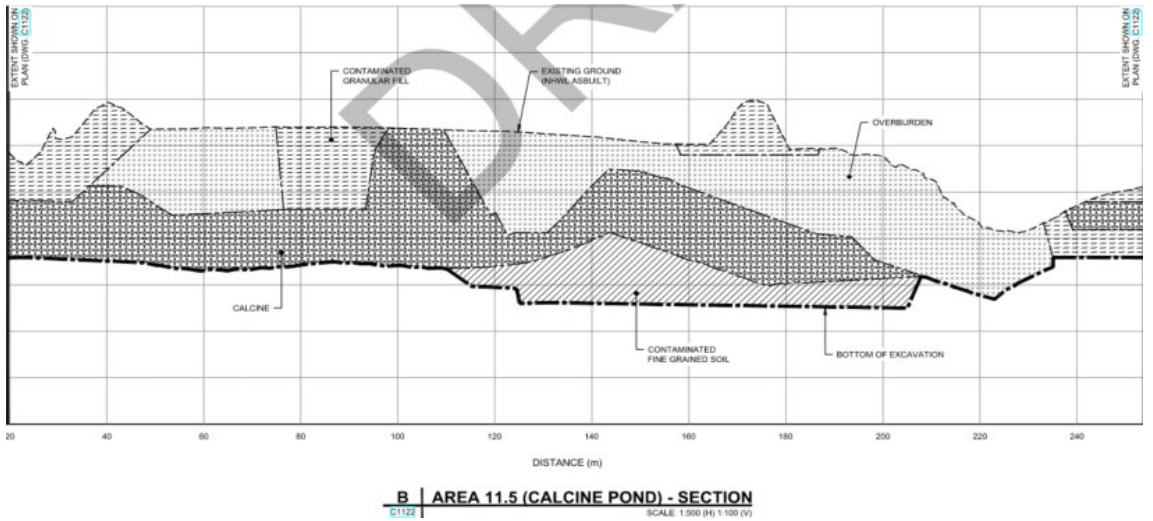
Overall Approximate Construction Quantities:

- Clearing and Grubbing: 75,000 m3
- Rock Excavation: 30,000 m3
- Drill & Blast: 7,500 m3
- Contaminate removal: 200,000 m3
- Calcine: 50,000 m3
- Geotextile/Membrane/Liner: 80,000 m2
- Aggregate Backfill: 270,000 m3
- Rip-Rap: 11,000 m3
- Fish Substrate: 900 m3
- Fish Cover Structures: 1,500 pcs



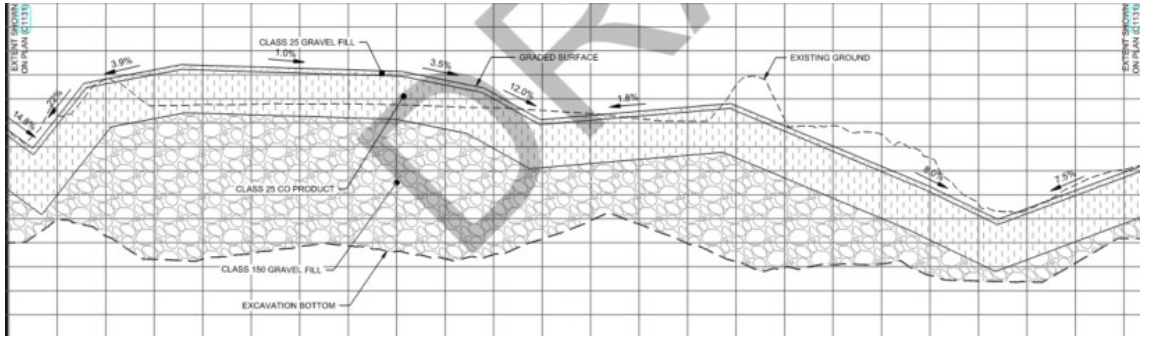
TYPICAL DETAIL KEYED ANCHORING - CROSS SECTION

SCALE: NTS



B | C1122 AREA 11.5 (CALCINE POND) - SECTION

SCALE: 1:500 (H) 1:100 (V)

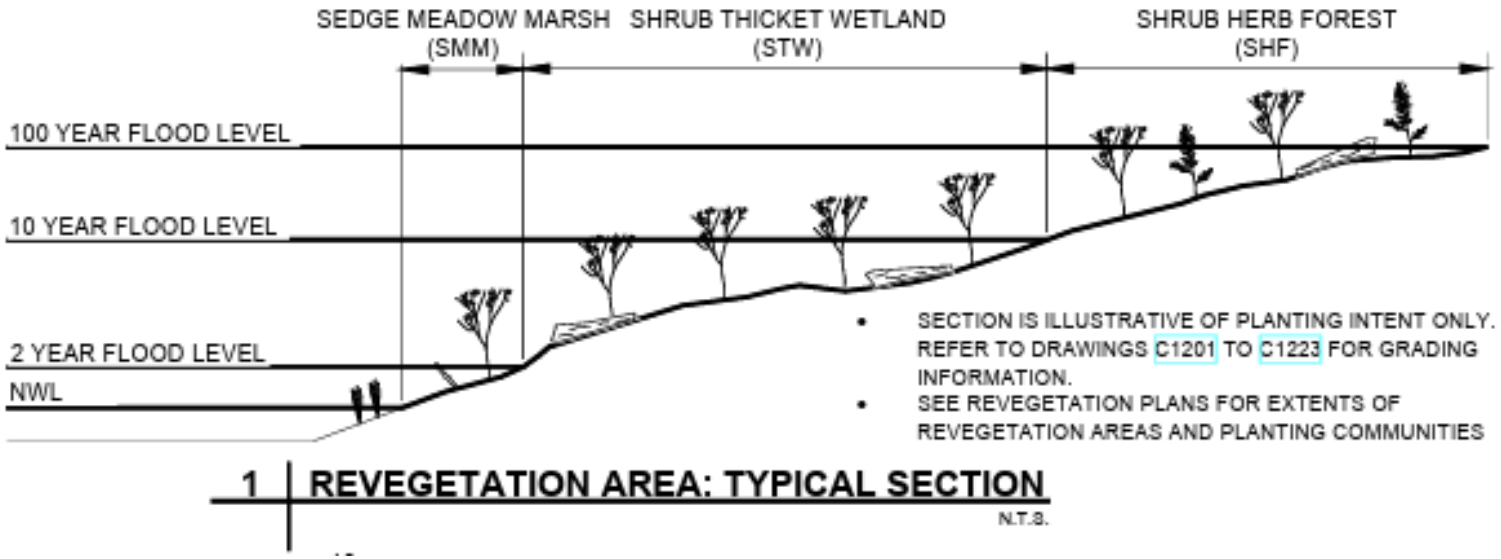


Baker Creek Upper Reach 4 and Reaches 5 – 6 Realignment

Revegetation Requirements

Work includes significant revegetation work program. Subcontractor is required to plan, procure, supply, harvest, plant, and maintain all revegetation materials.

- Material harvesting and collection, protection and storage, and sequencing for revegetation in suitable ground conditions must be considered
  - Seed, seedlings, aquatic plugs, trees, shrubs, and ground cover planting has locally collected and harvesting requirements
  - Five (5) year warranty program following completion of vegetation reintegration for revegetation maintenance.

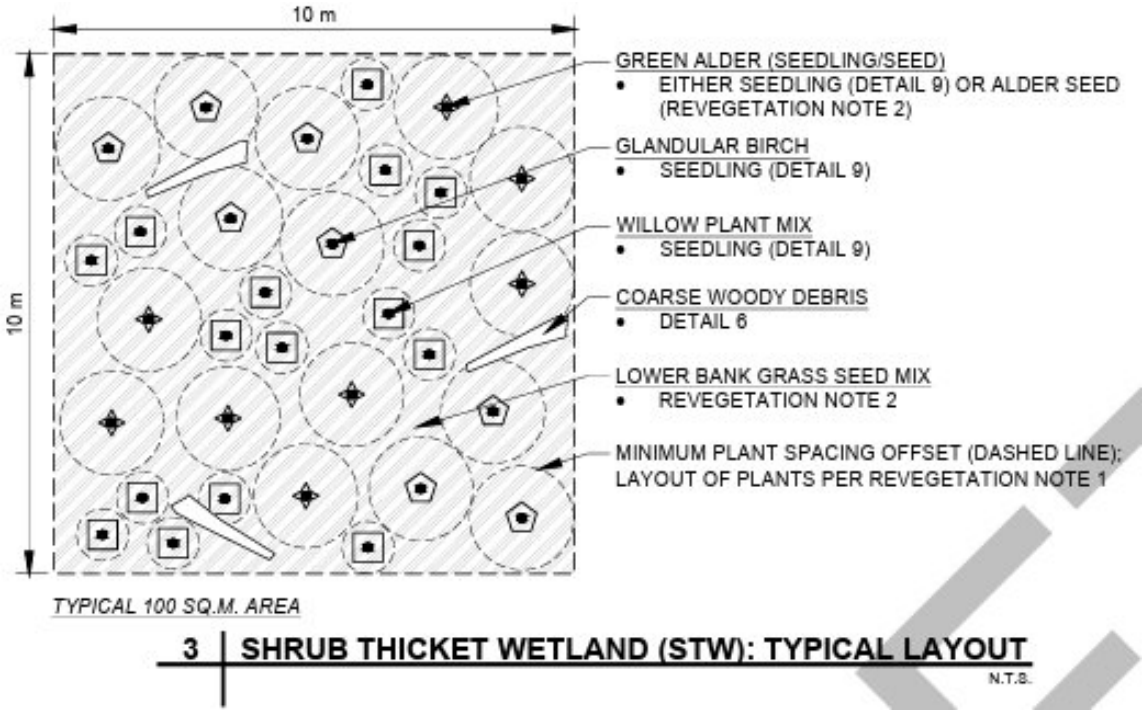


Baker Creek Upper Reach 4 and Reaches 5 – 6 Realignment

Overview – Revegetation Quantities

Overall Approximate Revegetation Quantities:

- Fill/Soil/Woody Debris: 22,000 m3
- Soil Medium/Seeding/Hydromulch : 95,000 m2
  - Aquatic Seed: 12,500 g
  - Lower Bank Grass Seed: 75,500 g
  - Upper Bank Grass Seed: 15,500 g
- Cuttings/Plugs/Seedlings: 18,500 pcs
  - Willow Plant Mix: 3,000 pcs
  - Aquatic Plant Mix (Wetland & Banks): 8,500 pcs
  - Green Alder: 600 pcs
  - Glandular Birch: 200 pcs
  - Paper Birch: 350 pcs
  - Black Spruce: 500 pcs



Baker Creek Upper Reach 4 and Reaches 5 – 6 Realignment

Regulatory Requirements

The Fisheries Authorization Act (FAA) must be adhered to. Notable considerations/requirements include:

- In-water work must be avoided during the restricted activity timing window from April 1 to July 15 (FAA 2.1.1); in-water work must be completed between July 16 to March 31
- Downstream water depth and flow shall be maintained during in-water construction in Baker Creek and Trapper Creek (FAA 2.1.4)
- A qualified professional will complete fish rescue (or “fish salvage”) to relocate fish from isolated areas prior to dewatering or construction. Obtain necessary licenses and approvals to complete the fish rescue (FAA 2.1.6)
- Blasting pressure restrictions, where explosives shall not be detonated in or near fish habitat where water pressure change is greater than 50 kPa, or peak particle velocity is greater than 13 mm/s in spawning bed during the restricted window (FAA 2.1.7)
- Subcontractor is to obtain the License to Fish for Scientific Purposes (LFSP) permit application, for completing fish harvesting work.

Baker Creek Upper Reach 4 and Reaches 5 – 6 Realignment

Work Periods

There will be two distinct Work Periods captured over the contract. The goal being to ensure effective and efficient execution of project progressive invoicing.

1. Construction Work Period
   - From contract award to completion of construction activities required to complete the Work and required closeout submittals.
   - Balance of Project Costs 1 and 2 (BOPC-1, -2) captures this work period in the Basis of Payment (BOP).
2. Revegetation Work Period
   - From construction Work completion and when activities for revegetation work begins, ending when revegetation work is complete.
   - BOPC-2A captures this work period in the BOP.

Baker Creek Upper Reach 4 and Reaches 5 – 6 Realignment

Construction Considerations

Construction Schedule is currently planned for 2028 to 2031. Subcontractor should be aware that there many Construction Work Packages (CWPs) happening on-Site during this time that could impact logistics and execution.

- B1 Pit Excavation and Backfilling (2027 to 2031)
  - Closure of the B1 Pit (directly beside Baker Creek Work Area)
  - Construction of permanent roadways
- On-Site Aggregate Production and Management (2026 to 2037)
  - Development of coarse-grained quarries by removing overburden, blasting of bedrock, and preparation of aggregate processing facilities, stockpiling, managed, and loaded for others
- Earthworks Remediation (2027 to 2035)
  - Closure of the four open pits: A1 Pit, A2 Pit, B2 Pit, and B3 Pit
  - Rehabilitation of TCAs and contaminated soil areas across site
- Nearshore-Foreshore Remediation (2029 to 2035)
  - Rehabilitation along the shoreline at Yellowknife Bay
  - In-water work to remove debris, dredge material, and place cover

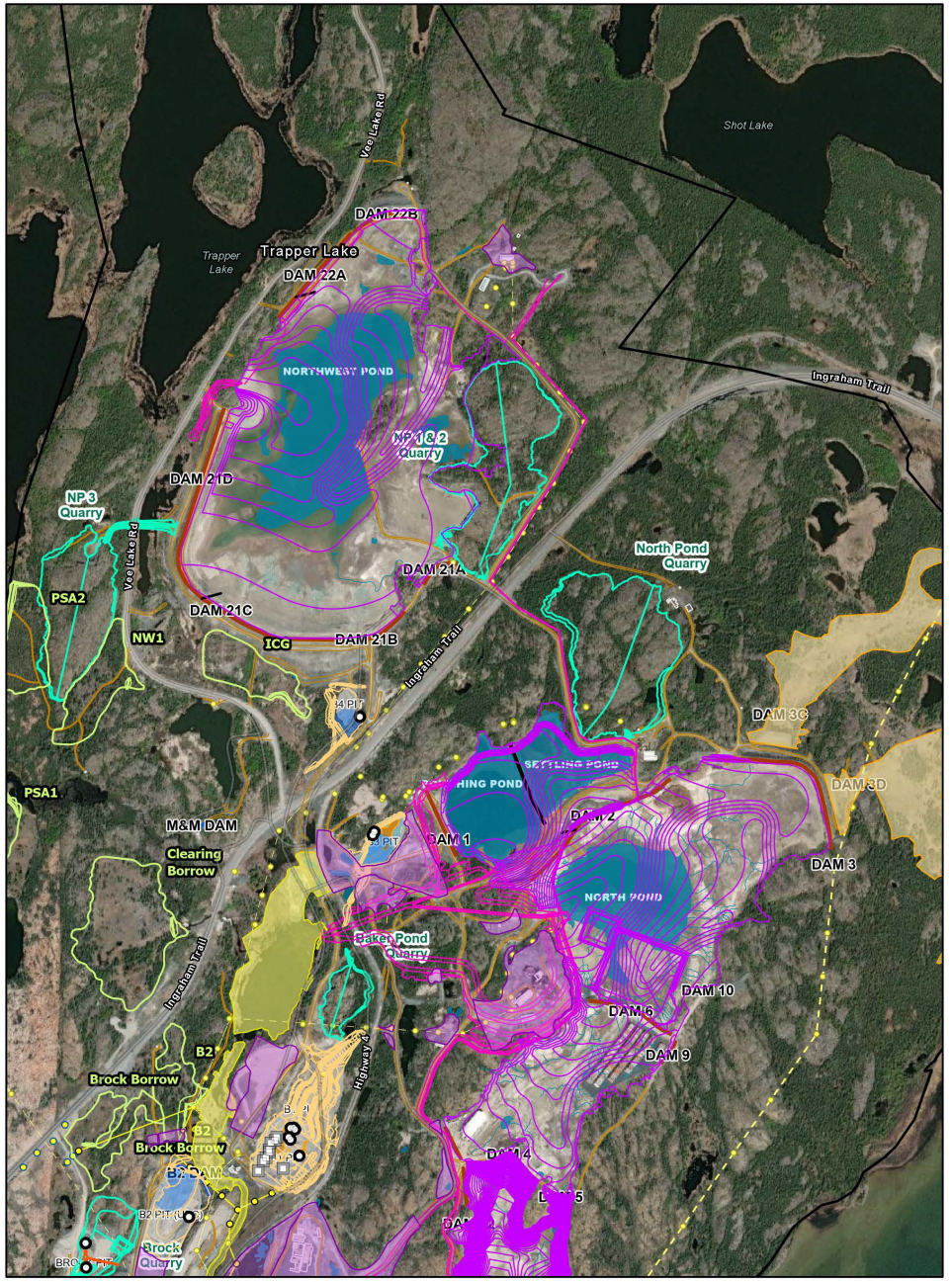
Baker Creek Upper Reach 4 and Reaches 5 – 6 Realignment

Construction Considerations

CWPs that support Baker Creek Work includes:

- NW Pond TCA Rehabilitation and B4 Pit
  - Contaminated material disposal location; Will be direct dump, with NW Pond TCA Subcontractor completing conditioning and placement.
- On-Site Aggregate Production and Management
  - Borrow Materials for project use - Baker Creek Subcontractor perform self-haul with Borrow Subcontractor providing loadout.
  - Materials include: Class 300, 200, 150, 80, 25 mm minus aggregates and Class 1M and 2 riprap.
- Earthworks Remediation Project (ERP)
  - Calcine Pond material and highly contaminated material is to be disposed at the BGM lined cell in the North Pond TCA
  - Subcontractor to Load/Haul material to North Pond TCA and ERP Subcontractor to direct offloading and complete material placement within BGM lined cell
  - Blasting material is to be dumped in designated area of B3 Pit
- Fine-grained clay material for Low-Permeability Liner placement will be sourced on-Site

Overview



2024-06-26, 9:23:23 a.m.

1:20,000

0 500 1,000 2,000 ft

0 162.5 325 650 m

Baker Creek Upper Reach 4 and Reaches 5 – 6 Realignment

	Start	End
Request for proposal	August 2027	September 2027
Construction	Spring 2028	October 2031
Revegetation	July 2030	July 2032

QUESTIONS

PARSONS

TRANSPORTATION MASTER SERVICE AGREEMENT REFRESH

Transportation MSA - Refresh

- Master Services Agreement (MSA)for Transportation at Giant Mine, on a Call-up Agreement basis.
- A MSA is not a contract but is an offer from a potential supplier to provide goods and/or services at pre-arranged prices, under set terms and conditions, when and if required.
- It is not a contract until Parsons issues a Call-up Agreement to the MSA list of approved subcontractors.
- Subcontractor will be selected based on agreed rates, scope of work and availability.

Transportation MSA - Refresh

- Providing rates for the following services:
  - tour bus services,
  - shuttle services to/from the Yellowknife airport to hotels and to the Giant Mine site,
  - courier services,
  - watercraft, and
  - helicopter services to meet the requirements of the Giant Mine operations.

Transportation MSA – Refresh Work package

	Start	End
Master Service Arrangement - refresh	June 2027	July 2027
Contract Award	August 2027	TBD

QUESTIONS

PARSONS

FARO MINE REMEDIATION PROJECT 2027-2029

PREPARING INDUSTRY FOR THE NEXT THREE YEARS AT THE FARO MINE REMEDIATION PROJECT

Rob Yeomans, Parsons Inc.
Socio-economic Development Manager (Faro)
November 2026

Note: all information being presented is draft and subject to change.

AGENDA

1. Faro Mine overview
2. Ongoing works packages
3. Readiness to delivery in Yukon
4. How to prepare as a contractor

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FARO MINE COMPLEX

- Located in the Yukon on a 2500-hectare site, 350 kilometers northeast of Whitehorse.
- Open-pit mine produced lead and zinc, operated from 1969 until 1998 and included a mill, an excavation pit, waste rock stock-piles, and tailing ponds.
- At one time, the Faro Mine was the world's largest open-pit lead and zinc mine, supplying 15% of global output. In 1998, the last operator, Anvil Range Mining Corp, went into receivership.
- Parsons Inc. has been the Care and Maintenance Contractor since 2016 and the Main Construction Manager (MCM) since 2022.
- Located within the asserted traditional territory of the Ross River Dena Council and the Kaska Nation and upstream from Selkirk First Nation.

Faro Mine Site - Map of Landmarks



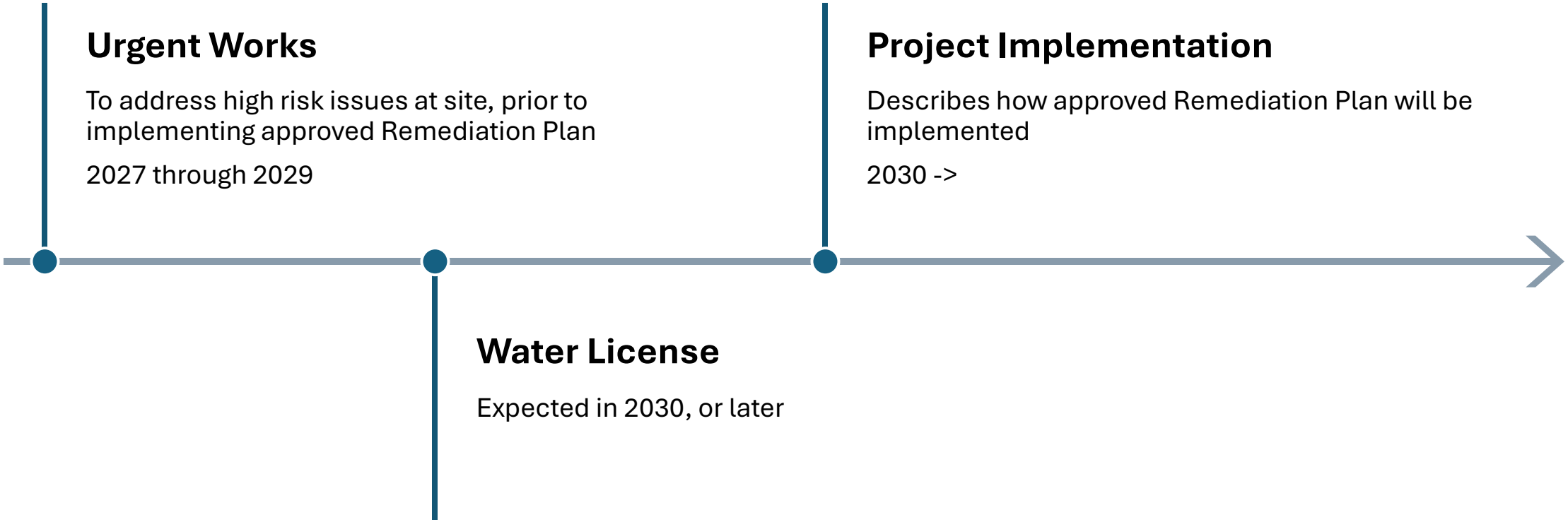


What Makes Faro Different?

Successful contractors will need to demonstrate:

- Strong pre-mobilization planning
- Reliable equipment and backup plans
- Winter and remote-site experience
- Self-sufficient site operations
- Strong documentation and quality systems
- Ability to coordinate with other contractors
- Flexibility when site conditions change
- Indigenous partnerships

PIP vs UWEP


Urgent Works
To address high risk issues at site, prior to implementing approved Remediation Plan
2027 through 2029
Water License
Expected in 2030, or later
Project Implementation
Describes how approved Remediation Plan will be implemented
2030 ->

Ongoing Works



- **<u>Ongoing Work Packages</u>**
  - Care & Maintenance (Parsons)
  - Grum & Tse Zul Leases (DNDC)
  - Camp Operations (TBD)
  - Laydown Area (DNDC)
  - CVD-ID Spillway (NuMoon)
  - Faro Pit Containment (Cobalt)
  - NWID Fish Barrier (Castle Rock)
  - NFRC Extraction Wells (Milestone)
  - CVPTP Backwash Upgrade (Milestone)
  - Etc…

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2027–2029: Overview - Readiness to Delivery

Year	Primary focus	Contractors message
2027	Early construction, enabling works, roads, borrow development, water infrastructure and site readiness	Prepare early, understand the site and build the right partnerships
2028	Continued major construction, treatment-system work, civil works and infrastructure upgrades	Mobilization capacity and delivery performance will be critical
2029	Completion or continuation of major packages, commissioning support, optimization and follow-on works	Contractors should plan for multi-season execution and long-term relationships

2026 Parsons Corporation

How to Prepare As a Contractor at Faro

Register for FMRP Industry Day
November 25, 2026
Whitehorse, Yukon.

- Monitor MERX for advanced notices and tenders.
- Review FMRP site-access and contractor requirements.
- Confirm insurance, bonding and safety capacity.
- Identify Yukon and Indigenous partners.
- Build a realistic mobilization plan, review remote winter logistics
- Go to www.faromineproject.ca for templates, updates, information

2026 Parsons Corporation

Take away

- Over the next three years, the Faro Mine Remediation Project will create opportunities across heavy civil construction, water treatment, roads, earthworks, mine infrastructure and environmental services.
- The strongest delivery teams will be those that combine technical capability with northern experience, local relationships and Indigenous partnerships.
- Go to faromineproject.ca to get your company ready for 2027.

2026 Parsons Corporation



Questions?

2026 Parsons Corporation

THANK YOU
MAHSI CHO

Wrap-up of Day 1

Day 2 includes:

- Giant Mine Environmental Program and Regulatory Environment
- NW Pond Tailings Containment Area
- Ambient Air Quality Program
- Off-site Borrow Refresh
- Site Security
- General Q and A
- Site Tour

PARSONS

INDUSTRY DAY 2026 – DAY 2

Giant Mine Remediation Project (GMRP)

Parsons' Main Construction Manager (MCM) Team
November 4, 2026

AGENDA

Day 2 – November 4, 2026

- Welcome back
- Faro Mine Remediation Project
- Parsons GMRP Environmental Program
- Northwest Pond Tailings Containment Area and B4 Pit
- Ambient Air Quality Monitoring Program
- Site Security
- General Questions and Answers
- Wrap up and next steps

PARSONS

WEBSITE DEVELOPMENT

Website Development

- Develop and host the Parsons Giant Mine Remediation Project Website.
- Develop the website information architecture, navigation, and page layouts.
- Create a clear, professional visual design aligned with the project's branding and public-facing communications.
- Build a responsive website optimized for desktop, tablet, and mobile devices.
- Develop core content areas, which may include:
  - Project overview and history
  - News and Updates
  - Contracting Opportunities
  - History of Giant Mine
  - Community engagement and consultation
  - Documents, reports, maps, and downloadable resources
  - Frequently asked questions
  - Contact information and feedback channels

Website Development

- Configure a content management system to allow authorized staff to update website content.
- Apply accessibility, usability, search engine optimization, privacy, and security best practices.
- Integrate approved tools or services, such as email subscription forms, document repositories, maps, analytics, and social media.
- Conduct browser, device, accessibility, content, and user-acceptance testing.
- Provide training and basic documentation for website administrators.
- Launch the website and provide a defined period of post-launch support.

Website Development

	Start	End
RFP	December 2026	January 2027
Contract Award	April 1, 2027	TBD

QUESTIONS

PARSONS

PARSONS ENVIRONMENTAL MANAGEMENT AND MONITORING PROGRAM

ENVIRONMENTAL MANAGEMENT

Many components govern environmental management of site activities



1. The Site operates under a Type A Water License (WL) and a Type A Land Use Permit (LUP) issued by Mackenzie Valley Land and Water Board (MVLWB).

2. It is a requirement of the WL and LUP that Management and Monitoring Plans (MMPs) are prepared by the GMRP and adhered to by all personnel.

3. Additional permits, authorizations, and approvals are required for various remediation activities (e.g., Fisheries and Oceans Canada (DFO), Transport Canada).

4. Environmental compliance and conformance is managed through an Environmental Management System (EMS) conforming to ISO 14001.

5. Environmental Protection Plans (EPP) are prepared by subcontractors to address all environmental management requirements relating to their work activities.

MANAGEMENT AND MONITORING PLANS (MMP)



The Water License and Land Use Permit consist of regulatory requirements (Conditions) that must be adhered to for all project works on-Site.

MMPs establish:

- best management practices or expectations to mitigate environmental risks during remediation activities
- regulatory requirements that must be met
- action levels for specific risks (e.g., dust, water quality and quantity)
- reporting, inspection, and monitoring requirements

MMPs exist for arsenic trioxide, dust, borrow and explosives, erosion and sediment, tailings, waste, water, and wildlife.

It is the responsibility of Parsons and its subcontractors to comply with the practices and procedures set out in the WL, LUP, and MMPs.

ENVIRONMENTAL MANAGEMENT

Examples of Requirements from MMPs



The management of these environmental aspects of site are captured in the Subcontractor's detailed Environmental Protection Plan (EPP)

Waste

- Waste generated on site must be characterized, sorted, temporarily staged, tracked, disposed of, and reported.

Water

- Volumes of ppotable water brought to site, non-potable water used, contact water generated through work activities, and transport/disposal of water must be tracked and reported.

Erosion and Sediment

- Erosion and sediment migration from site works must be mitigated and controlled. Every worker has the responsibility to report signs of erosion/sediment control failure, even if not in their work area.
- Work may not proceed on or near water without approval from Parsons. Approved erosion and sediment controls, TSS monitoring or Aquatic Life Management Plans must be in place for duration of work, if required .

ENVIRONMENTAL MANAGEMENT

Examples of Requirements from MMPs



The management of these environmental aspects of site are captured in the Subcontractor's detailed Environmental Protection Plan (EPP)

Borrow Materials and Explosives

- Geochemical testing results of borrow sources, volumes of borrow materials, and volume of explosives used must be tracked and reported.

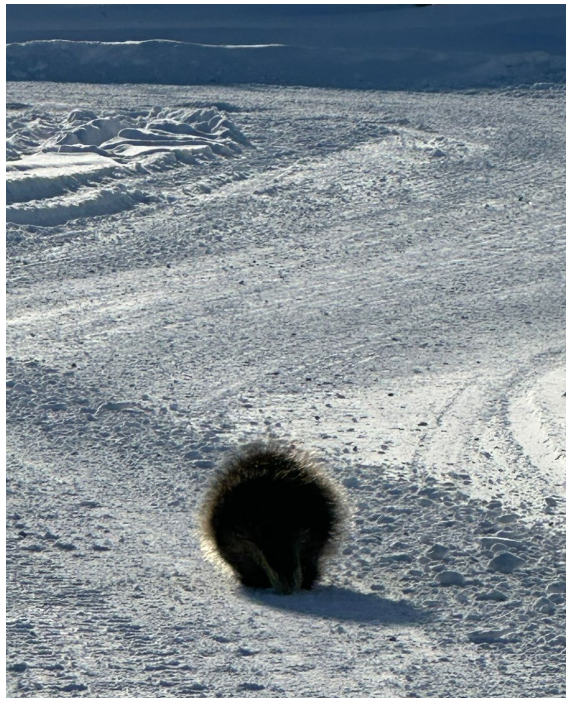


Dust

- Dust generation from site works must be mitigated. Every worker has the responsibility to report dust observations on site, even if not in their work area.

Wildlife

- It is everyone's obligation to protect wildlife and minimize disturbance to wildlife habitat at the Giant Mine site.



ENVIRONMENTAL PROTECTION PLANS (EPP)



1. The purpose of the EPPs is to identify and develop work procedures and operational controls that will achieve compliance with the MMPs and other regulatory requirements.
2. Subcontractors must understand the parts of the MMPs that apply to their work to develop their EPP.
3. An EPP template is provided by Parsons.
4. Parsons will work with their subcontractors to interpret MMPs and other regulatory requirements required to develop the EPP.

It is the responsibility of Parsons and its subcontractors to commit to and sign off on the EPPs.

QUESTIONS



PARSONS

AIR QUALITY MONITORING PROGRAM

Ambient Air Quality Monitoring

- <u>Scope</u>
- Provide real time ambient air quality monitoring at three Community Stations located within Yellowknife (N'Dilo, Niven, Marina) along with nine locations around the GMRP's perimeter. Activity specific monitoring is to be provided when required.
- <u>Definitions</u>
- PM_{10} - particulate matter with a diameter of 10 micrometers or smaller
- $PM_{2.5}$ - particulate matter with a diameter of 2.5 micrometers or smaller
- NO_2 – Nitrogen dioxide
- TSP - Total Suspended Particulate
- RBAL – Risk Based Action Level
- AQMC – Air Quality Monitoring Criteria
- AAQMP - Ambient Air Quality Monitoring Program



Ambient Air Quality Monitoring

Community Monitoring Stations

- Continuous ambient air monitoring of PM_{10}, $PM_{2.5}$, NO_2 (Niven location only), and meteorological data at the three Community Monitoring Stations and high-volume filter sample collection
  - Real-time monitoring and responding to the remote alert system 12-hours a day (6AM to 6PM) from December through April during which time high filter samples are collected every six days
  - Real-time monitoring and responding to the remote alert system 24-hours a day from May through November during which time filters are collected daily though only submitted for analysis every three days
  - Filters are analyzed for PM_{10}/arsenic and TSP/trace elements (antimony, arsenic, iron, lead, and nickel)
  - The Community Stations are Crown Assets
  - Adjust the real-time monitoring and response period between 12-hours and 24-hours per day for any month where the MCM provides written instruction at least two (2) weeks before the start of the calendar month.

Ambient Air Quality Monitoring (AAQM)

Perimeter Monitoring

- Continuous ambient air monitoring of TSP and PM_{10} at the nine Site Perimeter Monitoring Stations and 24-hour integrated filter sample collection
  - Real-time monitoring and responding to the remote alert system 24-hours a day from May through November during which time filters are collected on a daily basis and submitted for analysis every 3 days
  - Filters are to be analyzed for PM_{10}/arsenic or TSP/trace metals (antimony, arsenic, lead, nickel, and iron).
- Each Station must consist of the following equipment and is to be supplied by the Contractor:
  - One (1) E-Sampler aerosol monitor manufactured by Met One Instruments Inc. or approved alternate capable of continuous PM_{10} monitoring (PM_{10} sampling cyclone).
  - One (1) E-Sampler aerosol monitor manufactured by Met One Instruments Inc. or approved alternate. Continuous TSP sampling (TSP sampling cyclone).

Activity Specific Monitoring

- Continuous ambient air monitoring of PM_{10} at activity specific locations when requested
  - Real-time monitoring and responding to the remote alert system 24-hours a day when active
- Each Station must consist of the following equipment and is to be supplied by the Contractor:
  - One (1) E-Sampler aerosol monitor manufactured by Met One Instruments Inc. or approved alternate for continuous particulate monitoring capable of continuous PM10 monitoring (PM10 sampling cyclone).

Ambient Air Quality Monitoring

Remote System

- Real-time comparison of particulate readings and NO_2 readings (Niven Station only) collected at the Community Monitoring Stations to the AQMC.
- Real-time comparison of particulate readings collected at the Site Perimeter Stations to the RBALs.
- Real-time comparison of particulate readings collected at the Activity-Specific Monitoring Station(s) (if applicable) to the RBALs.
- Set up audible and visual alarms for remote AQMC exceedance monitoring to facilitate rapid response for the 12-hour or 24-hour period.
- Communications systems must be checked as required during monitoring periods to confirm that each Community and Site Perimeter Monitoring Station is remotely accessible and able to communicate sampler operational status and particulate concentrations to the Data Management System and remote alert system.

Ambient Air Quality Monitoring

Work Also Includes:

- Download meteorological data from the Yellowknife Airport through the ECCC (Environment and Climate Change Canada) online database and the existing NAPS (National Air Pollution Surveillance) station in Yellowknife as required to assist with interpretation of results and routine reporting requirements.
- Download meteorological data from the on-site meteorological station as required to assist with interpretation of results and routine reporting requirements.
- Manage and modify the existing Data Management System to maintain capture, transmission, and broadcast of data collected as part of the AAQMP.
- Screen analytical and monitoring results against the criteria. All analytical data must be screened within 24 hours of receipt of the laboratory Certificate of Analysis.
- All data must be downloaded from the monitoring stations at least once per day and uploaded to the collaborative online platform.
- Prepare and submit the Weekly Report, including the Microsoft Excel workbook for upload to the GNWT Air Quality Monitoring Network website (http://agm.enr.gov.nt.ca/).

Air Quality Monitoring Program

	Start	End
Request for proposal	August 2027	September 2027
Start of Services	November 2027	TBD

QUESTIONS

NORTHWEST POND TAILINGS CONTAINMENT AREA AND B4 PIT

NW Pond TCA and B4 Pit
Remediation and closure activities

The NW Pond TCA and B4 Pit project encompasses three distinct scopes of work:

- Remediation of contaminated soils within the work package footprint.
- Backfilling and closure of the B4 Pit.
- Receiving, placement of contaminated soils, and closure of the TCA. This scope also includes rock placement for dam remediation and Trapper Creek scour protection.

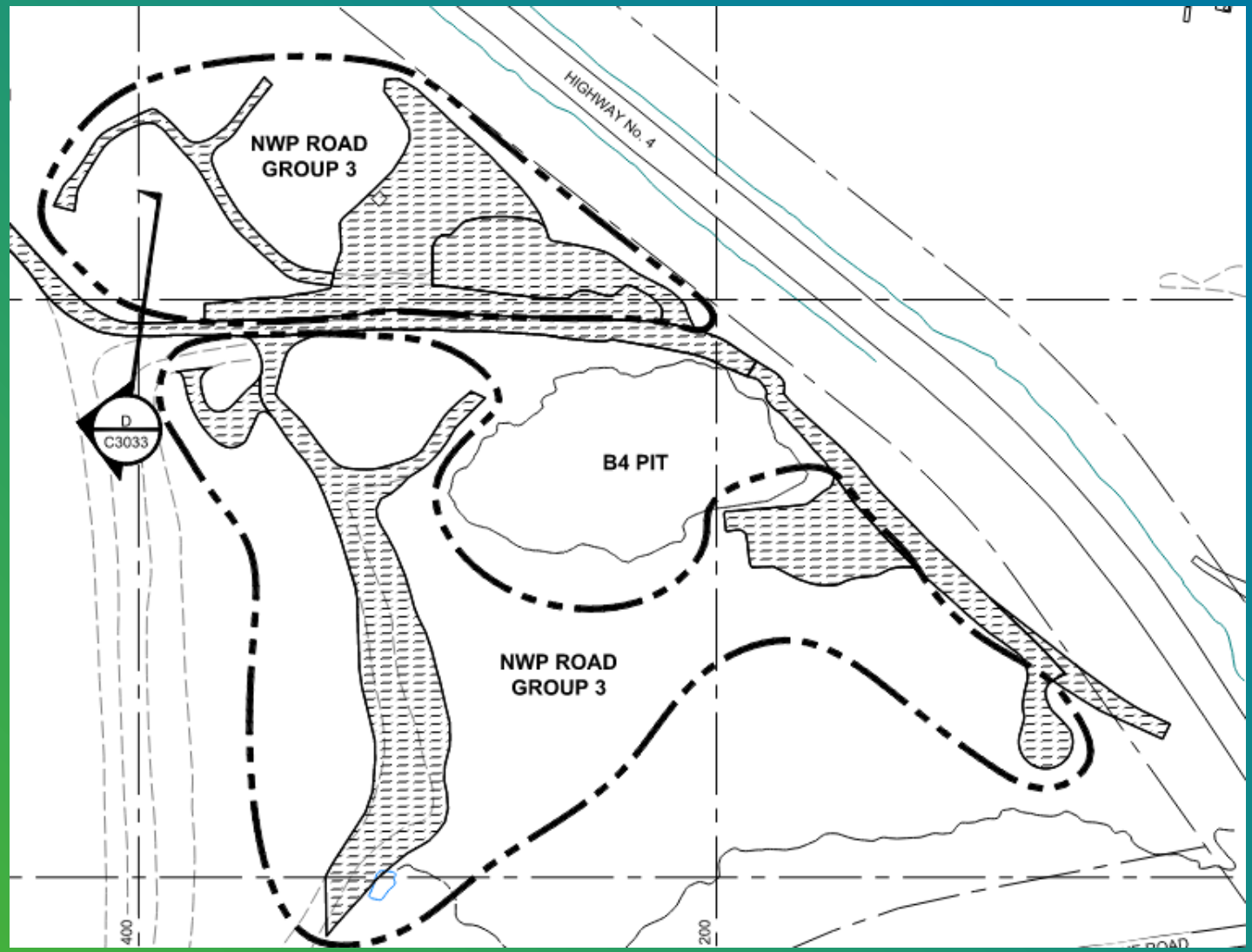
NW Pond TCA and B4 Pit
Remediation and closure activities

Backfill and Closure of B4 Pit

- Pit Access – highwall and pit bottom safety mitigation: rock scaling, rock bolting, ground support, and rockfall fence installation.
- Construction of pit access ramp (no blasting expected).
- Pit Drainage – Drill drainage bore hole to mine drift.
- Closure of B4 Portal - locate, clean, and backfill opening to surface with CL 200 gravel
- Backfill Pit – pit to be filled with free draining class 500 rock fill
- Construct temporary containment dyke
- Construct diversion channel
- Construct drainage outlet and fish barrier
- Install BGM liner – (.5m CL 200 gravel fill, .3m CL 25 gravel fill, BGM Liner, .3 CL 25 gravel fill, .7 cl 300 rockfill) – BGM Liner dimensions (5.6m x 55m 6.4kg/sq.m 1,971 kg/roll)
- Construct B4 Pit Highwall Buttress

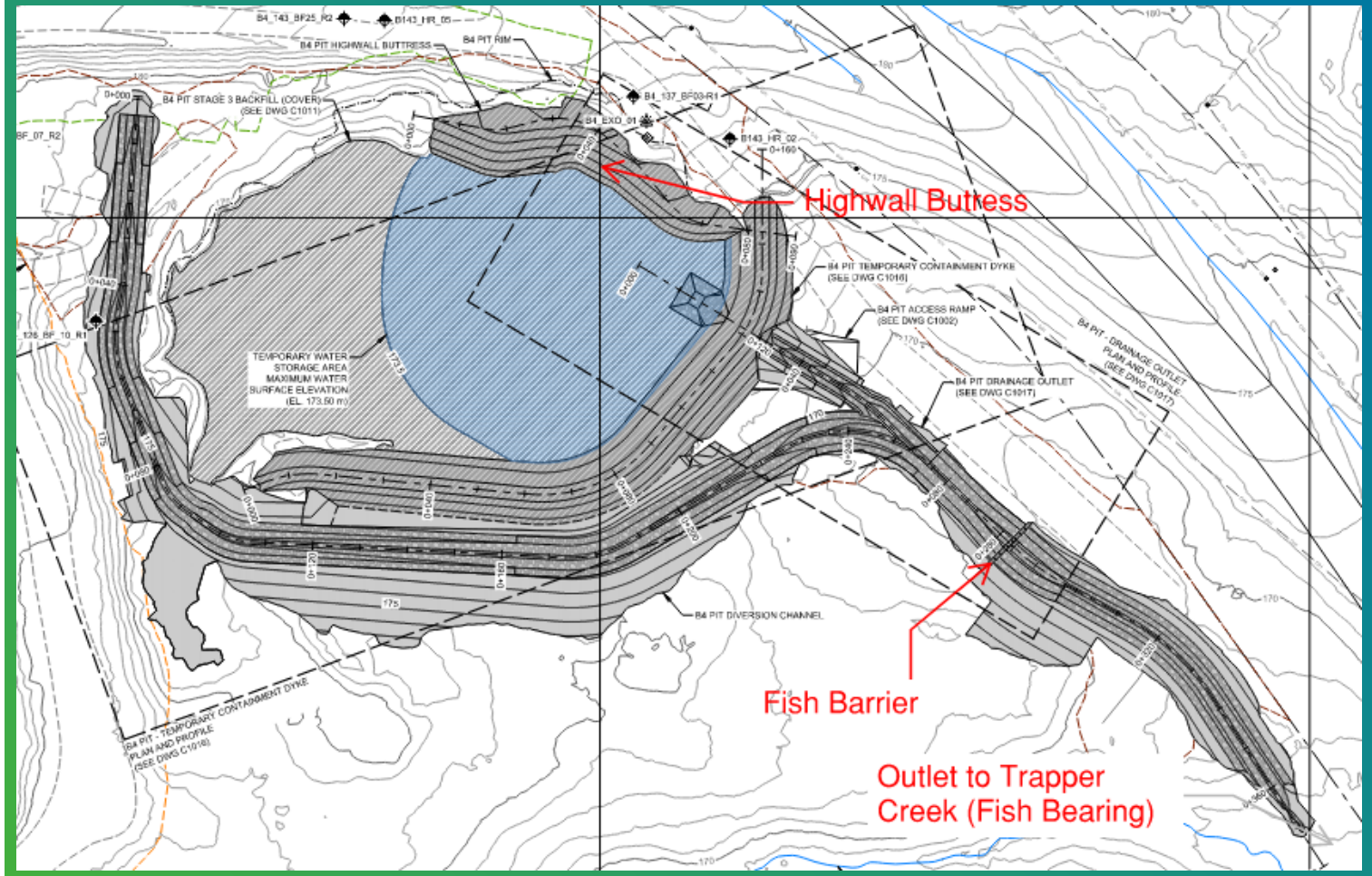
ROAD NETWORK DETAILED EXCAVATION PLAN B4 PIT AREA

DRAINAGE FLOWS WILL BE REDIRECTED TO EXISTING CONTAMINATED SOILS AREAS



B4 PIT DIVERSION CHANNEL DRAINAGE OUTLET, TEMP CONTAINMENT DYKE AND HIGH BUTRESS WALL

OUTLET DISCHARGES INTO TRAPPER CREEK



NW Pond TCA and B4 Pit
Remediation and closure activities

Contaminated Soils Remediation

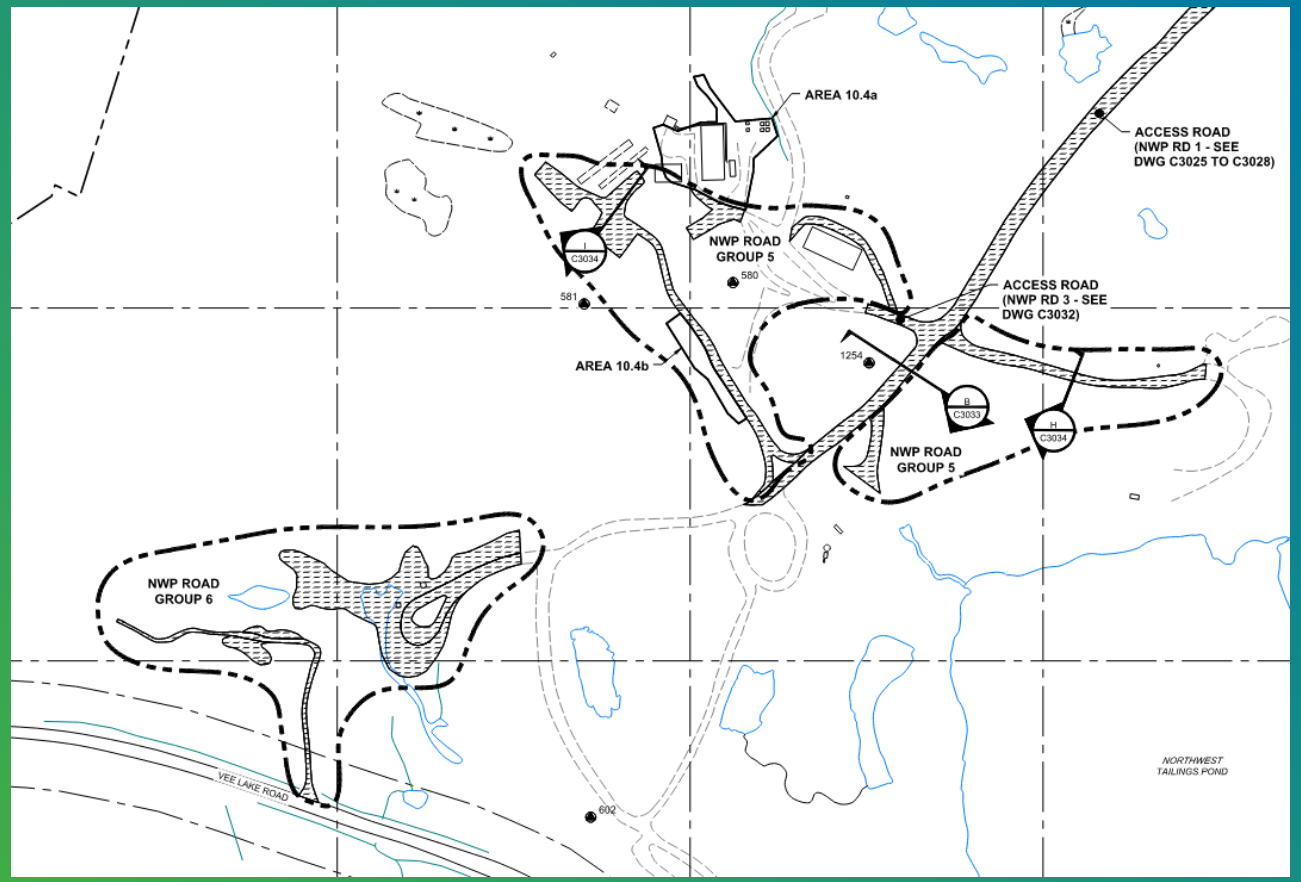
The remediation of contaminated soils is to be conducted at the North West Wells (Area 10), as well as along the TCA access roads and local service roads, which have been categorized into road groups 1 through 10. Remediation of the roads includes the restoration to grade of the excavated areas with aggregates from NW Pit 1&2.

Remediation Highlights

- Excavation and disposal of contaminated granular fill roads Group 1 – adjacent to Trapper Creek Wetlands
- Excavation and disposal of contaminated granular fill roads Group 2 – adjacent to Unnamed Wetlands
- Excavation and disposal of contaminated granular fill roads Group 3 – adjacent to Trapper Creek
- Excavation and disposal of contaminated granular fill roads Groups 7, 8, 9 – adjacent to un-named Wetlands
- Excavation and disposal of contaminated granular fill roads Groups 4,5,6 and Area 10 – coordinate with the Coarse Grained Borrow schedule
- Estimated 53,000 cu.m of contaminated soils remediation, 60,000 cu.m of road restoration

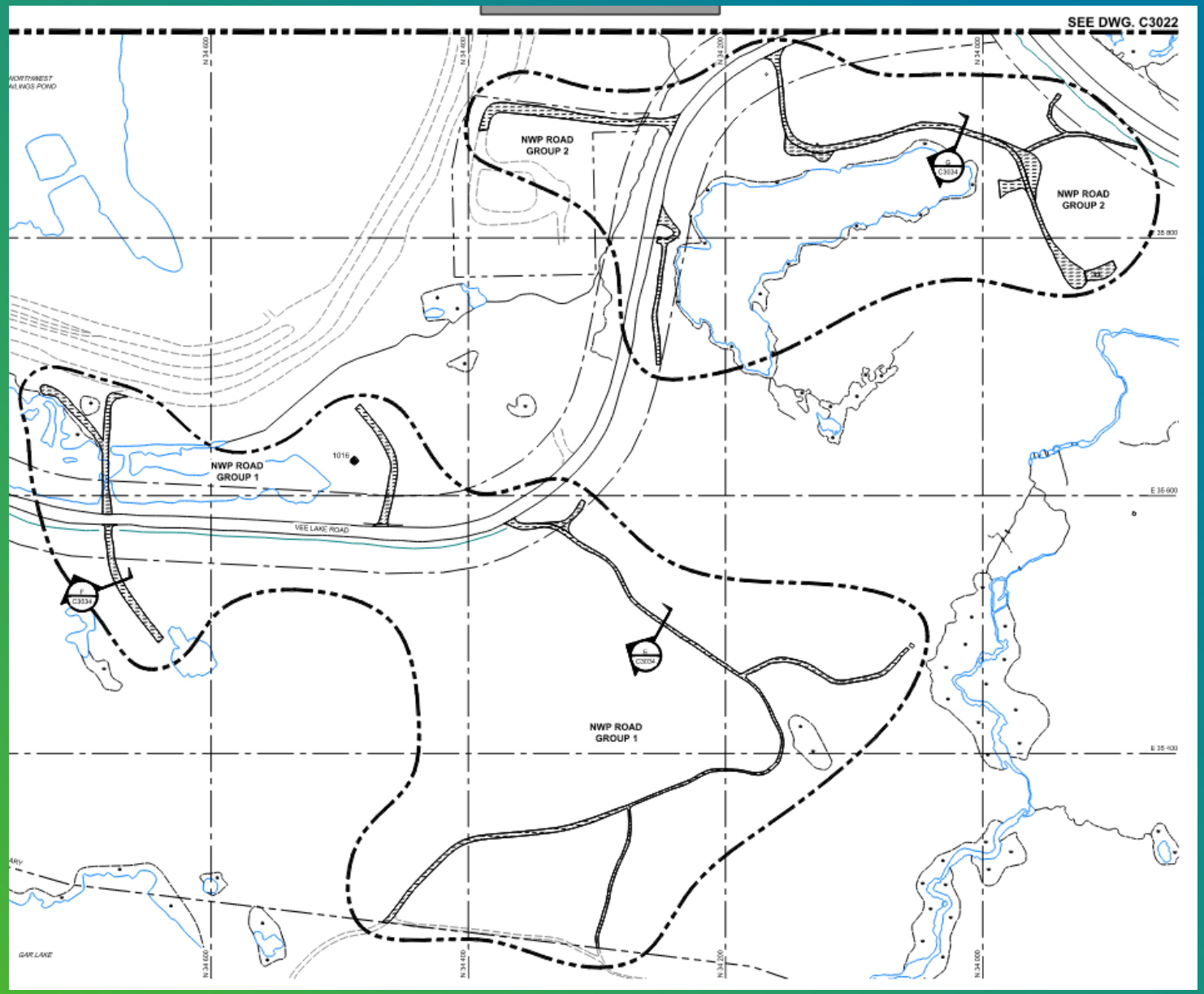
ROAD NETWORK DETAILED EXCAVATION

GROUP 4,5,6 AND ROADS



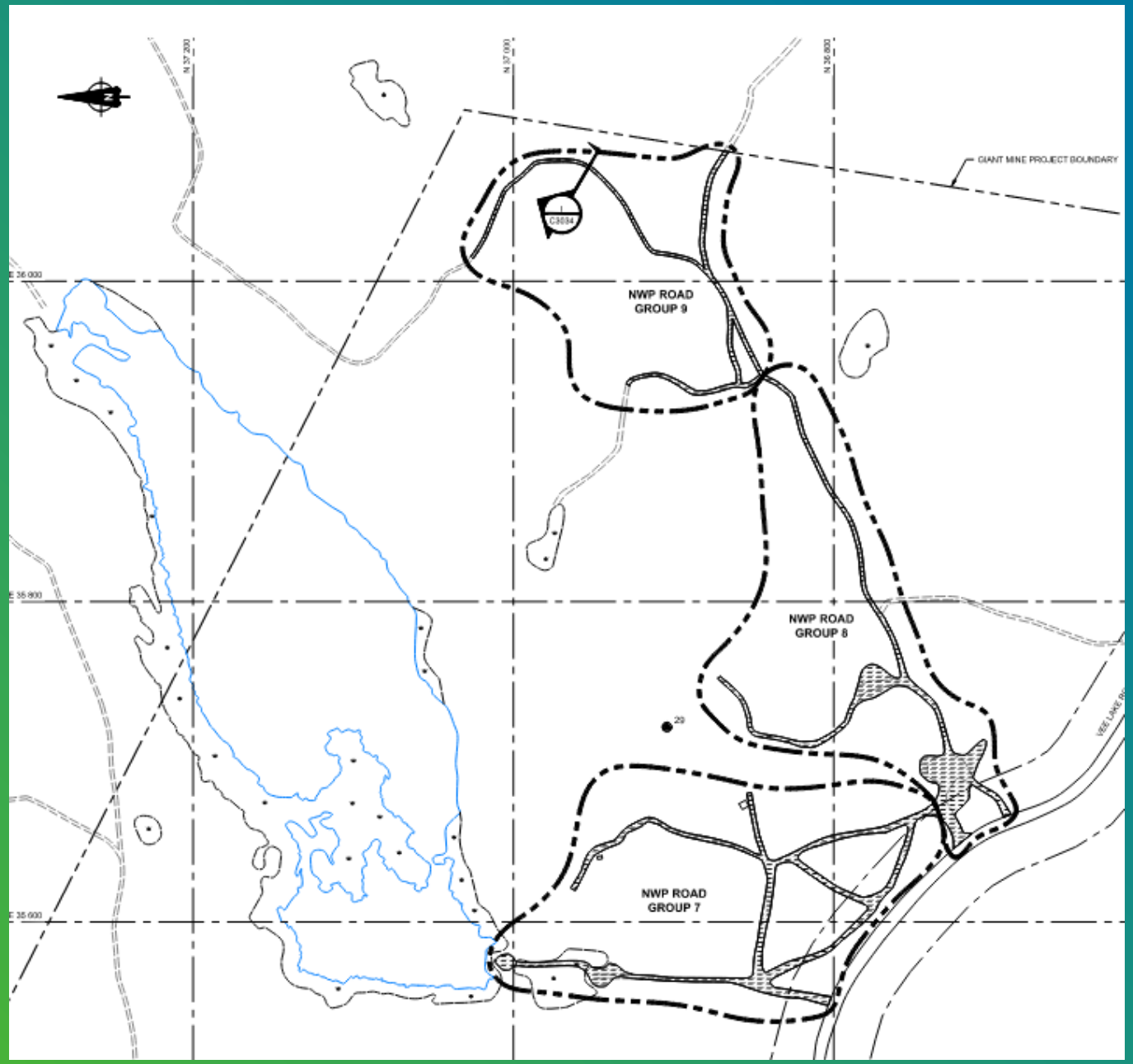
ROAD NETWORK DETAILED EXCAVATION

GROUP 1, 2



ROAD NETWORK DETAILED EXCAVATION

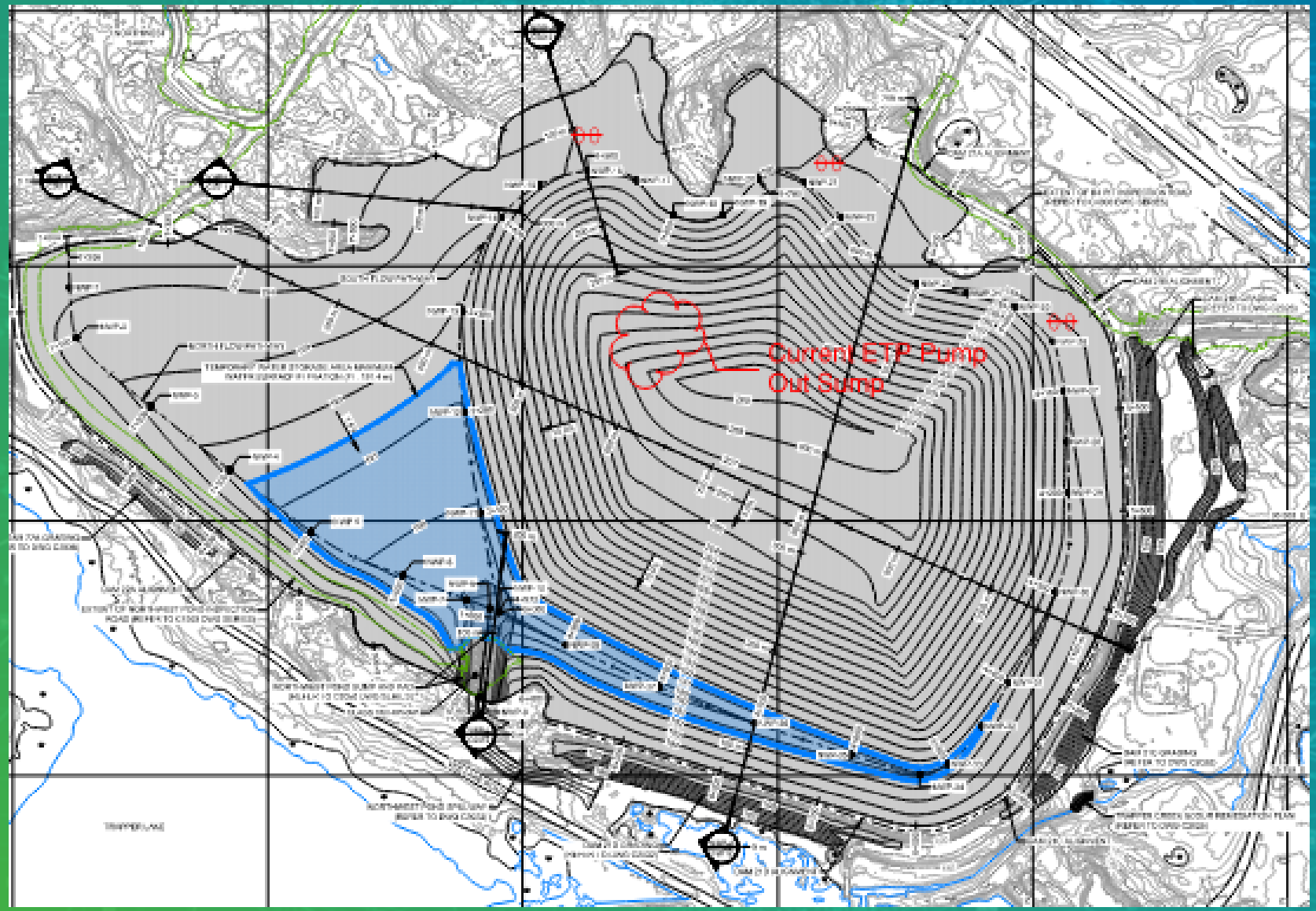
GROUP 7,8,9



NW Pond TCA and B4 Pit
Remediation and closure activities

NWP Tailings Containment Area, Dam Stabilization, and Force main

- Decant of NW Pond, and disposal of surface water to be performed prior to acceptance of TCA area. Contaminated water from TCA is to be decanted off to the mine pool. Continuous surface water and groundwater management is to be maintained.
- Clearing and grubbing to earthworks battery limits to be disposed in stockpile in the NW Pond footprint.
- Contaminated soils originate from: the NWP Pond battery limits, Baker Creek, Baker Pond, Noth Shore/ Foreshore dredging. Possibility that many of the truckloads will be highway tractor import on local roads. Access to TCA to be at buttress point or engineered dam crossing.
- 25,000 truckloads of contaminated soils to be imported to the TCA
- Imported soils to be conditioned and compacted.
- Rehabilitation of perimeter dams 21B, 21C, 21D, 22A
- 512,000 sq.m BGM liner with .7m of CL 300 rockfill cover material (355,000 cu.m)


Current ETP Pump
Out Sump

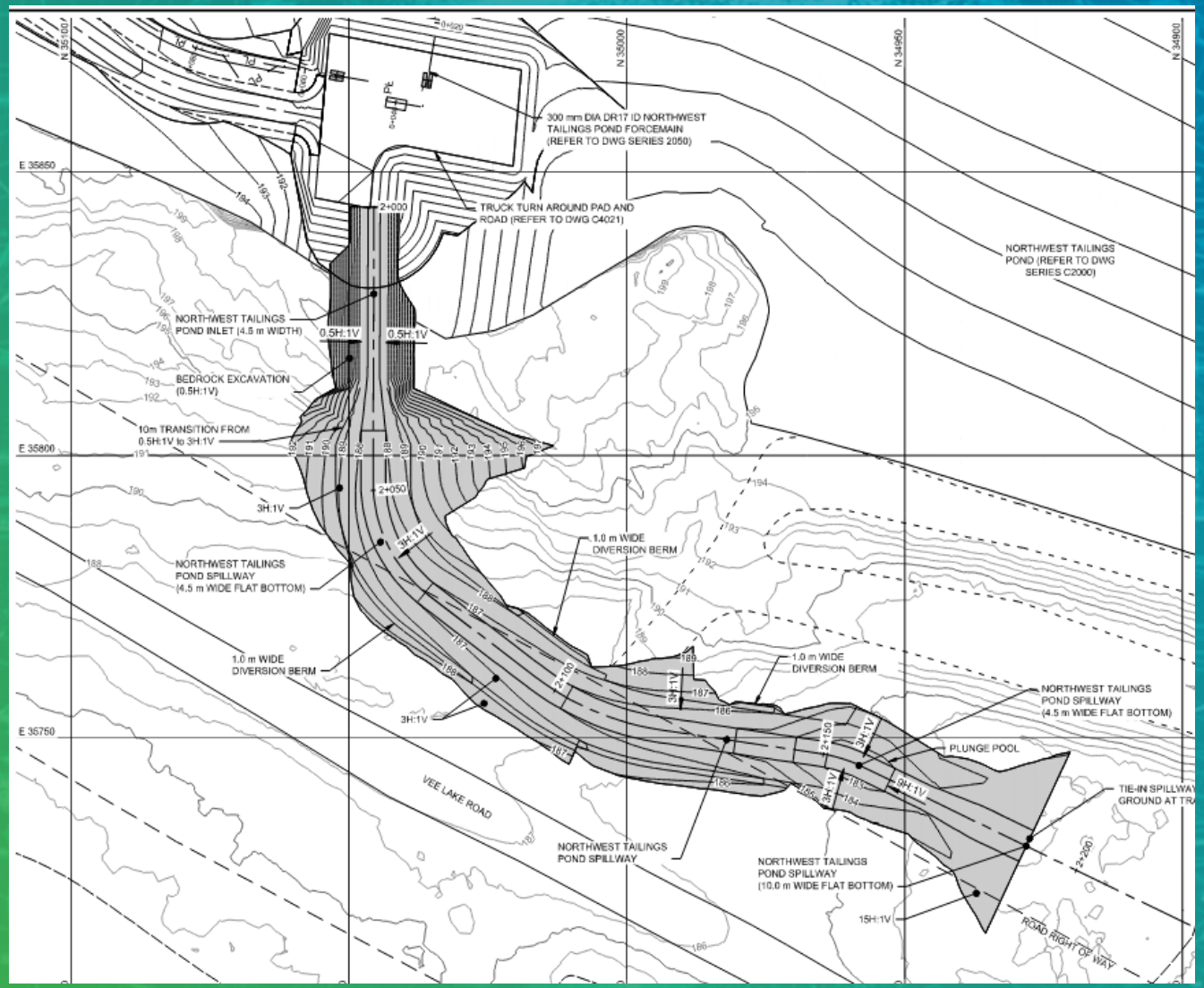
NW Pond TCA and B4 Pit
Remediation and closure activities

NW Pond Spillway Highlights

- Blasting of Spillway Inlet including blast monitoring and all environmental restrictions
- Cut and fill to grade of spillway channel
- Spillway armor, excavation of plunge pool and tie into Trapper Creek
- Containment and management of contact water

NW Pond Tailings Drilling, Electrical, Instrumentation & Mechanical

- HDPE Force Main, Heat Wrap & Diesel pump
- Borehole Drilling and Instrumentation
- Shape Accel Array
- Vibrating Wire Piezometer


300 mm DIA DR17 ID NORTHWEST TAILINGS POND FORCEMAIN (REFER TO DWG SERIES 2050)
TRUCK TURN AROUND PAD AND ROAD (REFER TO DWG C4021)
NORTHWEST TAILINGS POND (REFER TO DWG SERIES C2000)
NORTHWEST TAILINGS POND INLET (4.5 m WIDTH)
0.5H:1V
0.5H:1V
BEDROCK EXCAVATION (0.5H:1V)
10m TRANSITION FROM 0.5H:1V to 3H:1V
3H:1V
NORTHWEST TAILINGS POND SPILLWAY (4.5 m WIDE FLAT BOTTOM)
1.0 m WIDE DIVERSION BERM
1.0 m WIDE DIVERSION BERM
1.0 m WIDE DIVERSION BERM
NORTHWEST TAILINGS POND SPILLWAY (4.5 m WIDE FLAT BOTTOM)
PLUNGE POOL
TIE-IN SPILLWAY
VEE LAKE ROAD
NORTHWEST TAILINGS POND SPILLWAY
NORTHWEST TAILINGS POND SPILLWAY (10.0 m WIDE FLAT BOTTOM)
15H:1V
ROAD RIGHT OF WAY
E 35850
E 35800
E 35750
N 35100
N 35000
N 34950
N 34900
2+000
2+050
2+100
2+150
2+200

NORTHWEST POND TAILING CONTAINMENT AREA

	Start	End
Request for Proposal	June 2027	August 2027
Construction	Spring 2028	2038

QUESTIONS


LUNCH 11:45-1:00
DANGER

PARSONS

OFF-SITE BORROW REFRESH

Off-site Borrow Refresh

- Parsons, will be soliciting a refresh of Request for Standing Offer (RFSO) for Off-site Borrow Work which will consist of crushing, stockpiling, testing and delivery of various gradation of aggregates which may include:
  - 20 mm Crushed Aggregate
  - 40 mm screen rock
  - 50 mm Crushed Aggregate
  - 63 mm Aggregate
  - Bedding sand
  - ¼ inch rock chips for traction

Offsite Borrow Refresh

- Suppliers must also:
  - Carry out necessary Geochemical/Geotechnical testing as per the Offsite Borrow specification for the allotted quantity of aggregate.
  - Pre-plan the production of aggregate and supply of the product to Giant Mine as per the Call-ups issued.
  - Submittal of Quality Control plan, test, sieve reports and visual inspection/Geochemical verification reports.

Offsite Borrow Refresh

- Proof of ability to achieve geotechnical criteria
- Not contain soft particles, shale or shale seams, overburdened, organic material, snow, ice/frost aggregate or other deleterious material
- Soundness of less than 7% at five (5) cycles
- Abrasion loss of less than 30%
- Total arsenic less than 60 mg/kg
- Neutralization potential ratio equal or greater than three (3) and classified as non-acid generating (NAG)
- Sulphide-sulphur concentration less than 0.5 % by weight
- Visual inspections and observations completed by a qualified person and reviewed by a geoscientist/engineer registered with NAPEG and sulphide and carbonate characteristics are similar to geological information collected prior to blasting.

Offsite Borrow Refresh

	Start	End
Request for Proposal	February 2027	March 2027
Start of Service	April 2027	TBD

QUESTIONS

PARSONS

SITE SECURITY

Site Security

- The intent of the Site Security (SS) contract is to provide all general Site security services including Site access and roving patrols of the Site

- The successful bidder is expected to provide core staff, manpower, supplies and equipment capable of carrying out the necessary work in a timely and cost-effective manner

- The work of this contract will require the SS subcontractor to provide all mobile equipment, including certain pieces of equipment that must be on Site on a full-time basis. Backup equipment does not need to be on the Site on a full-time basis but must be readily available when required. It may be owned, leased, or rented by the SS subcontractor.

Site Security

- Provide diligent protection of the Site and assets and restrict public access to the mine Site in accordance with referenced acts, standards, practices, and regulations, and AHJ, using security measures, including but not limited to, security personnel conducting regular patrols to monitor Site for trespassing, vandalism, and theft for 24 hours/day, 365 days/year.
- Protect the environment, the public, and the mine Site infrastructure and facilities
- Record all movements of people, vehicles, and equipment arriving and departing the Site
- Keep the mine Site in compliance with the Northwest Territories Mine Health and Safety Act and Regulations and applicable requirements of the AHJ unless otherwise specified
- Key part of the ICS when it comes to emergencies; calling 911 for fire, police, ambulance.
- SS subcontractor will hold their staff to a high standard on and off site to show compliance with all traffic rules.

Site Security

- Implement upgrades to reduce operating cost and improve quality of service
- Maintain contact with people working alone and maintain records of activities
- Record sightings of wildlife on Site
- Record all dust observed n site including all subcontractors reports of dust observed from day-to-day operations.
- Monitor and keep a log of employees working alone as per pre-arranged communication procedures
- Receive and unload small deliveries by hand at Site gate and notify the Parsons Site Supervisor or office staff of their arrival; these would be limited to mail, courier packages, and similar mailable parcels

*Security personnel working at the Giant Mine Site are not permitted to carry weapons.

Site Security

- It is expected that the SS Subcontractor will procure a Radio Frequency Identification System (from a minimum set of specifications provided by Parsons), administer it, maintain it and report from it.
- It is expected that the SS Subcontractor will provide traffic control professionals to aid in traffic control for the entire site. They monitor / support all open gates that are not electronically controlled by the RFID system. Report all traffic violations to the MCM so the violations can be disciplined based off the traffic control and vehicle operation procedure. Deal with issues in the field having interactions with traffic issues to create the relationships to build a strong culture.
- It is expected that the SS Subcontractor will provide and administer a regular basis transportation program to move Parsons' personnel between Yellowknife and the Giant Mine site.

Site Security

Health and Safety Requirements:

- SSHEP (Subcontractor Health and Safety Plan)
- Policies / procedures based off site specific requirements on wildlife monitoring scopes
- Incident reporting protocols based off the PSHEP requirements; immediate notification, flash report withing 4 hours of the incident / near miss , full incident report within 72 hours / 3 days
- CSE Parsons Contractor Safety Evaluation completed annually and when you get approved for a contract at the GMRP
- FLRAs based off the days / nights task Vehicle Inspections daily Paper / electronic copies that can be audited by Parsons

Site Security

	Start	End
Request for Proposal	June 2027	July 2027
Start of Service	September 2027	TBD

QUESTIONS

SUMMARY AND FUTURE WORK PACKAGES

Summary

Demo – All Remaining Areas

	Start	End
Request for Proposal	January 2027	February 2027
Construction	Late Spring 2027	Fall 2029

Wildlife Monitoring

	Start	End
Request for Proposal	January 2027	March 2027
Mobilization to Site	Spring 2027	TBD

Air Quality Monitoring

	Start	End
Request for Proposal	August 2027	September 2027
Start of Service	November 2027	TBD

Site Security

	Start	End
Request for Proposal	June 2027	July 2027
Mobilization	September 2027	TBD

Summary

Baker Creek Reaches 4, 5, 6 Remediation

	Start	End
Request for proposal	August 2027	September 2027
Construction	Spring 2028	October 2031

B1 Pit Excavation and Backfill

	Start	End
Request for Proposal	January 2027	April 2027
Construction	Summer 2027	Fall 2031

Off-Site Borrow Refresh

	Start	End
Request for proposal	November 2026	December 2026
Construction	February 2027	TBD

Northwest Pond Tailings Containment Area

	Start	End
Request for Proposal	June 2027	August 2027
Construction	Spring 2028	2038

Summary

Transportation MSA - Refresh

	Start	End
Request for proposal	June 2027	July 2027
Award	August 2027	TBD

Website

	Start	End
Request for proposal	November 2026	January 2027
Construction	Spring 2027	TBD

2028 AND BEYOND OPPORTUNITIES

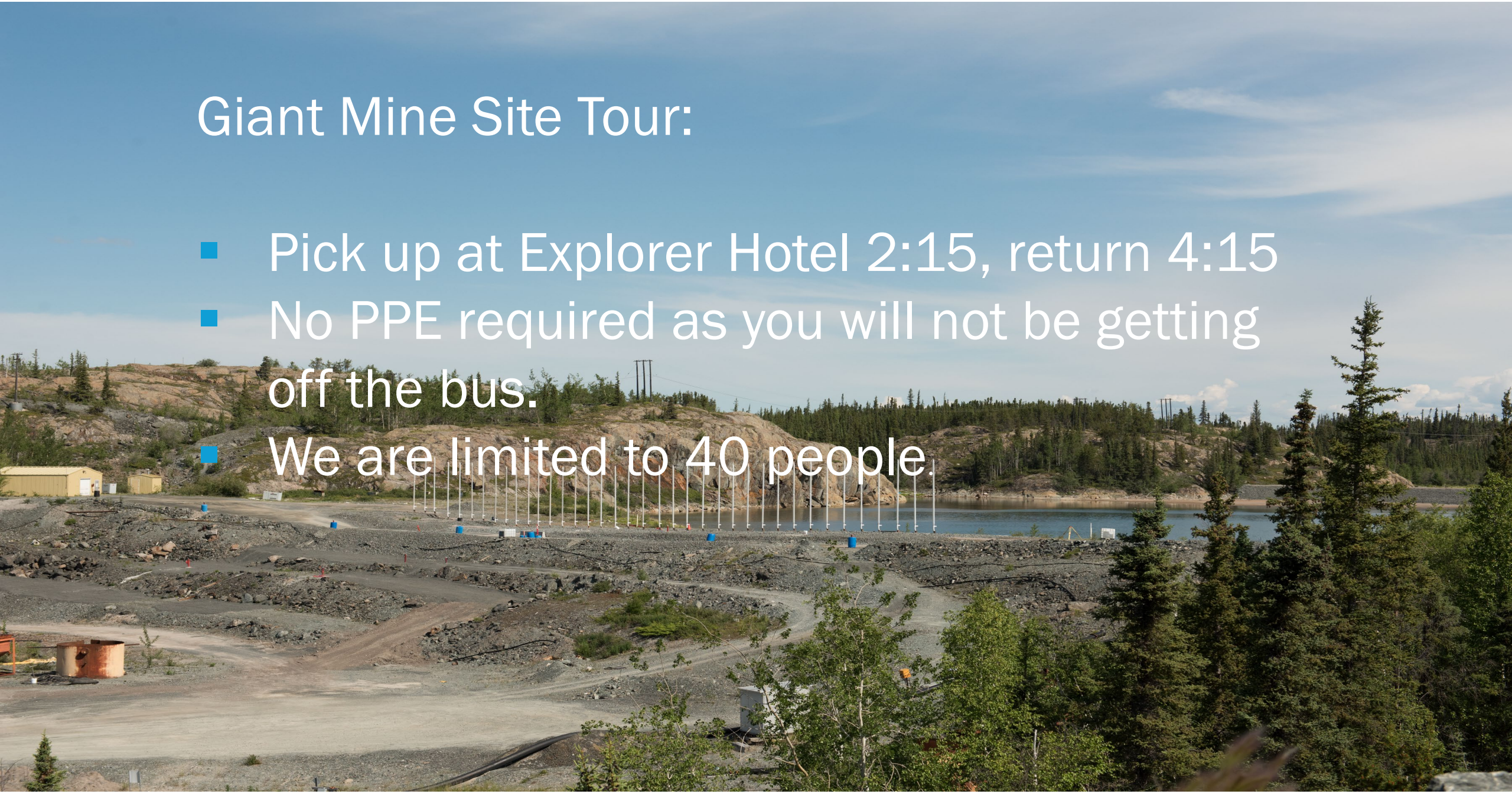
- NS/FS New Boat Launch
  - RFP October 2028
- Baker Creek (Reach 0, Reach 2)
  - RFP September 2031
- AR2/AR3/AR4 Freeze Installation
  - RFP January 2031
- Nonhazardous Waste Landfill Closure
  - RFP October 2031
- Permanent Bridge Construction
  - RFP September 2031
- Final Roads and Bridge Demo
  - RFP October 2033
- C1 Pit Backfill and Baker Creek Reach 1, Reach 3
  - RFP February 2034
- Permanent Fencing and Signage
  - RFP October 2035

Note: All dates and scopes of work subject to change.

QUESTIONS

Giant Mine Site Tour:

- Pick up at Explorer Hotel 2:15, return 4:15
- No PPE required as you will not be getting off the bus.
- We are limited to 40 people.



Thank You



Submit questions to:

Denise.Aspinall@parsons.com

no later than November 30, 2026.

Questions and answers will be posted to: www.giantminerp.ca by January 31, 2027.

Participants will be notified via email.